

**From:** (b) (6), (b) (7)(C)  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** FW: New Secondary Fence Construction  
**Date:** Friday, February 13, 2015 5:35:37 PM  
**Attachments:** [0211151448.jpg](#)  
[0211151448a.jpg](#)  
[0211151451.jpg](#)  
[0211151454.jpg](#)  
[0211151505.jpg](#)  
[0211151505a.jpg](#)  
[0211151507a.jpg](#)  
[0211151507.jpg](#)

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FYSA....(b) (7)(E) Secondary Fence....still waiting for schedule.

(b) (6), (b) (7)(C) and (b) (6), (b) (7)(C) ...see you in Tucson. I arrive at 2pm. I am at the Residence Inn down at Williams Center...

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Friday, February 13, 2015 3:38 PM  
**To:** (b) (6), (b) (7)(C); (b) (6)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** New Secondary Fence Construction

Pictures of progress. All trenching is completed and about 4-5 days shy of finishing the boring. The schedule is established and has been submitted for updates today and should have that to you by Tuesday (Monday is a holiday).

Thank you,

(b) (6), (b) (7)(C)  
Program Manager/COR, TI Division  
Border Patrol Facilities and Tactical Infrastructure  
Program Management Office  
Facilities Management and Engineering  
Office: (b) (6), (b) (7)(C)  
Mobile: (b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C)

*Excel as a trusted strategic partner enhancing Border Patrol's proud legacy.*

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(b) (7)(E)



(b) (7)(E)



(b) (7)(E)



(b) (7)(E)



(b) (7)(E)



(b) (7)(E)



(b) (7)(E)







(b) (7)(E)

**From:** (b) (6), (b) (7)(C)  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C); (b) (6)  
**Subject:** Re: (b) (7)(E) Fence Replacement...  
**Date:** Friday, October 17, 2014 6:03:31 PM

---

(b) (5) -

----- Original Message -----

**From:** (b) (6), (b) (7)(C)  
**Sent:** Friday, October 17, 2014 05:00 PM Eastern Standard Time  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C); (b) (6)  
(b) (6)  
**Subject:** (b) (7)(E) Fence Replacement...

(b) (6), (b) (7)(C):

Got a call from (b) (6), (b) (7)(C) looking for a time line on 1. Mile of (b) (7)(E) Fence replacement.

I believe this is driven by your visit.

I appreciated his call and said so, yet I let him know that he has to get that requirement up to OBP so that OBP can solicit a funds request from OTIA for BPFTI funds.

Once we get the approval from OTIA, at that time we can sit down with OBP and Sector to provide a time line.

He pressed for a time line indicating that (b) (6), (b) (7)(C) and (b) (6), (b) (7)(C) had expectations that one would be provided.

He indicated that (b) (6), (b) (7)(C) has the requirement and packaging it for review.

However, (b) (6), (b) (7)(C) goes on leave for a week.

I'll follow up next week with OBP on status.

Regards,

(b) (6), (b) (7)(C)



(b) (6)

What: (b) (7)(E) Fence Replacement PDT Kickoff Meeting

When: Tuesdays & Thursdays at 4:30 -5:00 pm

**CONFERENCE LINE HAS BEEN UPDATED**

Agenda will be sent prior to the calls.

Schedule:

<< File: MATOC Schedule 27Jan16.pdf >> << File: (b) (7)(E) Fence Schedule 28Jan16.pdf >>

**From:** (b) (6), (b) (7)(C)  
**To:** (b) (6), (b) (7)(C) (b) (6) (b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C) (b) (6) (b) (6) (b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C) (b) (6) (b) (6)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** RE: (b) (7)(E) Fence Replacement Tag UP  
**Date:** Thursday, February 18, 2016 4:23:42 PM

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All,

Please see below for our Webex meeting in a few minutes: (not sure if this went out to all).

(b) (7)(E)

Sincerely,

(b) (6), (b) (7)(C)

**Project Manager, Facilities Division**

**Border Patrol Facilities and Tactical Infrastructure**

**Program Management Office**

**Facilities Management & Engineering**

**Office:** (b) (6), (b) (7)(C)

**Mobile:** (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

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*Border Patrol's proud legacy."*

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**From:** (b) (6), (b) (7)(C)

**Sent:** Thursday, February 18, 2016 9:48 AM

BW23 FOIA CBP 005165

To: (b) (6), (b) (7)(C) (b) (6) ;  
(b) (6), (b) (7)(C) (b) (6)  
(b) (6), (b) (7)(C) (b) (6)  
(b) (6), (b) (7)(C)  
(b) (6)  
(b) (6)  
(b) (6), (b) (7)(C) (b) (6)  
(b) (6), (b) (7)(C) (b) (6)  
(b) (6)

Cc: (b) (6) ; (b) (6), (b) (7)(C)

Subject: (b) (7)(E) Fence Replacement Tag UP

When: Thursday, February 18, 2016 4:30 PM-5:00 PM (UTC-05:00) Eastern Time (US & Canada).

Where: (b) (7)(E)

What: (b) (7)(E) Fence Replacement PDT Kickoff Meeting

When: Tuesdays & Thursdays at 4:30 -5:00 pm

**CONFERENCE LINE HAS BEEN UPDATED**

Agenda will be sent prior to the calls.

Schedule:

<< File: MATOC Schedule 27Jan16.pdf >> << File: (b) (7)(E) Fence Schedule 28Jan16.pdf >>



**From:** (b) (6), (b) (7)(C)  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** RE: FOF (POE) Fence Requirements. (M&R and Improvements).  
**Date:** Friday, January 16, 2015 9:55:21 AM

---

No I have not. Will do. Would you like to be there?

-----Original Message-----

**From:** (b) (6), (b) (7)(C)  
**Sent:** Friday, January 16, 2015 9:55 AM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** RE: FOF (POE) Fence Requirements. (M&R and Improvements).

Have you touched bases with (b) (6), (b) (7)(C) re implementation ?

-----Original Message-----

**From:** (b) (6), (b) (7)(C)  
**Sent:** Wednesday, January 14, 2015 5:52 PM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C); (b) (6)  
(b) (6) | (b) (6)  
(b) (6), (b) (7)(C)

**Subject:** FOF (POE) Fence Requirements. (M&R and Improvements).

Team:

In conversations with FOF, OBP and FM&E it has been agreed too that FOF will pass on fence maintenance and repair requirements to BP at the Sector level to support fence between the Port of Entries (POEs). This requirements needs to be addressed properly with our Engineering Team and evaluated against the Fence and Gates priorities in your Work Plan.

It is advisable to ensure that the requirement is a priority and that it goes thru the RE/ENV checks just to ensure that there are no issues with performing M&R work.

In the event this is an improvement, please follow the proper process of developing a PRD once the requirement has been vetted thru Engineering and the TI Director.

If you have questions, please contact me.

Regards,

(b) (6), (b) (7)(C)

-----Original Message-----

**From:** (b) (6), (b) (7)(C)  
**Sent:** Wednesday, January 14, 2015 10:19 AM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** RE: (b) (7)(E) lighting

Sorry we haven't got back to you but OBP agrees with us the we will maint the fence to the port buildings - your folks will just need to give the requirement to (b) (6), (b) (7)(C) PMs and they will execute - we will fund with our BSFIT \$-

(b) (6), (b) (7) pls set up a process to do this fence maint with FOF - thxs

**From:** (b) (6), (b) (7)(C)  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** RE: FOF (POE) Fence Requirements. (M&R and Improvements).  
**Date:** Friday, January 16, 2015 9:56:08 AM

---

Don't need to be - thx

-----Original Message-----

**From:** (b) (6), (b) (7)(C)  
**Sent:** Friday, January 16, 2015 9:55 AM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** RE: FOF (POE) Fence Requirements. (M&R and Improvements).

No I have not. Will do. Would you like to be there?

-----Original Message-----

**From:** (b) (6), (b) (7)(C)  
**Sent:** Friday, January 16, 2015 9:55 AM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** RE: FOF (POE) Fence Requirements. (M&R and Improvements).

Have you touched bases with (b) (6), (b) (7)(C) re implementation ?

-----Original Message-----

**From:** (b) (6), (b) (7)(C)  
**Sent:** Wednesday, January 14, 2015 5:52 PM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C); (b) (6)  
(b) (6)  
(b) (6)  
(b) (6), (b) (7)(C)  
**Subject:** FOF (POE) Fence Requirements. (M&R and Improvements).

Team:

In conversations with FOF, OBP and FM&E it has been agreed too that FOF will pass on fence maintenance and repair requirements to BP at the Sector level to support fence between the Port of Entries (POEs). This requirements needs to be addressed properly with our Engineering Team and evaluated against the Fence and Gates priorities in your Work Plan.

It is advisable to ensure that the requirement is a priority and that it goes thru the RE/ENV checks just to ensure that there are no issues with performing M&R work.

In the event this is an improvement, please follow the proper process of developing a PRD once the requirement has been vetted thru Engineering and the TI Director.

If you have questions, please contact me.

Regards,

(b) (6), (b) (7)(C)

-----Original Message-----

From: (b) (6), (b) (7)(C)

Sent: Wednesday, January 14, 2015 10:19 AM

To: (b) (6), (b) (7)(C)

Cc: (b) (6), (b) (7)(C)

Subject: RE: (b) (7)(E) lighting

Sorry we haven't got back to you but OBP agrees with us the we will maint the fence to the port buildings - your folks will just need to give the requirement to (b) (6), (b) (7) PMs and they will execute - we will fund with our BSFIT \$- (b) (6), (b) (7) pls set up a process to do this fence maint with FOF - thxs

**From:** (b) (6), (b) (7)(C)  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** RE: FOF (POE) Fence Requirements. (M&R and Improvements).  
**Date:** Friday, January 16, 2015 9:58:03 AM

---

Ok. Will close out next week. I walked SDC thru the process of FOF requirements on paper...Now I need to sit with (b) (6), (b) (7)(C) and firm it up...

-----Original Message-----

**From:** (b) (6), (b) (7)(C)  
**Sent:** Friday, January 16, 2015 9:56 AM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** RE: FOF (POE) Fence Requirements. (M&R and Improvements).

Don't need to be - thx

-----Original Message-----

**From:** (b) (6), (b) (7)(C)  
**Sent:** Friday, January 16, 2015 9:55 AM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** RE: FOF (POE) Fence Requirements. (M&R and Improvements).

No I have not. Will do. Would you like to be there?

-----Original Message-----

**From:** (b) (6), (b) (7)(C)  
**Sent:** Friday, January 16, 2015 9:55 AM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** RE: FOF (POE) Fence Requirements. (M&R and Improvements).

Have you touched bases with (b) (6), (b) (7)(C) re implementation ?

-----Original Message-----

**From:** (b) (6), (b) (7)(C)  
**Sent:** Wednesday, January 14, 2015 5:52 PM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C); (b) (6)  
(b) (6) | (b) (6)  
(b) (6) | (b) (6), (b) (7)(C)

**Subject:** FOF (POE) Fence Requirements. (M&R and Improvements).

Team:

In conversations with FOF, OBP and FM&E it has been agreed too that FOF will pass on fence maintenance and repair requirements to BP at the Sector level to support fence between the Port of Entries (POEs). This requirements needs to be addressed properly with our Engineering Team and evaluated against the Fence and Gates priorities in your Work Plan.

It is advisable to ensure that the requirement is a priority and that it goes thru the RE/ENV checks just to ensure that

there are no issues with performing M&R work.

In the event this is an improvement, please follow the proper process of developing a PRD once the requirement has been vetted thru Engineering and the TI Director.

If you have questions, please contact me.

Regards,

(b) (6), (b) (7)(C)

-----Original Message-----

From: (b) (6), (b) (7)(C)

Sent: Wednesday, January 14, 2015 10:19 AM

To: (b) (6), (b) (7)(C)

Cc: (b) (6), (b) (7)(C)

Subject: RE: (b) (7)(E) lighting

Sorry we haven't got back to you but OBP agrees with us the we will maint the fence to the port buildings - your folks will just need to give the requirement to (b) (6), (b) (7)(C) PMs and they will execute - we will fund with our BSFIT \$- (b) (6), (b) (7)(C) pls set up a process to do this fence maint with FOF - thxs

**From:** (b) (6), (b) (7)(C)  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** RE: FOF (POE) Fence Requirements. (M&R and Improvements).  
**Date:** Friday, January 16, 2015 9:58:46 AM

---

thx

-----Original Message-----

**From:** (b) (6), (b) (7)(C)  
**Sent:** Friday, January 16, 2015 9:58 AM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** RE: FOF (POE) Fence Requirements. (M&R and Improvements).

Ok. Will close out next week. I walked SDC thru the process of FOF requirements on paper...Now I need to sit with (b) (6), (b) (7)(C) and firm it up...

-----Original Message-----

**From:** (b) (6), (b) (7)(C)  
**Sent:** Friday, January 16, 2015 9:56 AM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** RE: FOF (POE) Fence Requirements. (M&R and Improvements).

Don't need to be - thx

-----Original Message-----

**From:** (b) (6), (b) (7)(C)  
**Sent:** Friday, January 16, 2015 9:55 AM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** RE: FOF (POE) Fence Requirements. (M&R and Improvements).

No I have not. Will do. Would you like to be there?

-----Original Message-----

**From:** (b) (6), (b) (7)(C)  
**Sent:** Friday, January 16, 2015 9:55 AM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** RE: FOF (POE) Fence Requirements. (M&R and Improvements).

Have you touched bases with (b) (6), (b) (7)(C) re implementation ?

-----Original Message-----

**From:** (b) (6), (b) (7)(C)  
**Sent:** Wednesday, January 14, 2015 5:52 PM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C); (b) (6)  
(b) (6) ; (b) (6)  
(b) (6), (b) (7)(C)

**Subject:** FOF (POE) Fence Requirements. (M&R and Improvements).

Team:

In conversations with FOF, OBP and FM&E it has been agreed too that FOF will pass on fence maintenance and repair requirements to BP at the Sector level to support fence between the Port of Entries (POEs). This requirements needs to be addressed properly with our Engineering Team and evaluated against the Fence and Gates priorities in your Work Plan.

It is advisable to ensure that the requirement is a priority and that it goes thru the RE/ENV checks just to ensure that there are no issues with performing M&R work.

In the event this is an improvement, please follow the proper process of developing a PRD once the requirement has been vetted thru Engineering and the TI Director.

If you have questions, please contact me.

Regards,

(b) (6), (b) (7)(C)

-----Original Message-----

From: (b) (6), (b) (7)(C)

Sent: Wednesday, January 14, 2015 10:19 AM

To: (b) (6), (b) (7)(C)

Cc: (b) (6), (b) (7)(C)

Subject: RE: (b) (7)(E) lighting

Sorry we haven't got back to you but OBP agrees with us the we will maint the fence to the port buildings - your folks will just need to give the requirement to (b) (6), (b) (7)(C) PMs and they will execute - we will fund with our BSFIT \$- (b) (6), (b) (7)(C) pls set up a process to do this fence maint with FOF - thxs



**From:** (b) (6), (b) (7)(C)  
**To:** (b) (6), (b) (7)(C); (b) (6); (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C); (b) (6)  
**Subject:** RE: (b) (7)(E) Steel  
**Date:** Tuesday, March 22, 2016 7:01:40 PM

---

OK. Thanks.

Regards,  
(b) (6), (b) (7)(C), PMP, CBM  
Director  
CBP-OA-FM&E-BPFTI  
Tactical Infrastructure  
Washington, D.C  
(b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C)

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Tuesday, March 22, 2016 9:32:50 AM  
**To:** (b) (6); (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C); (b) (6)  
(b) (6)  
**Subject:** RE: (b) (7)(E) Steel

Caution will definitely be exercised. We had no band failures when loading and transporting to (b) (7)(E) to my knowledge so the risk should be low.

Respectfully,

(b) (6), (b) (7)(C).  
Program Manager / COR III  
Del Rio & Big Bend Sectors  
DHS/CBP  
FM&E BPFTI-Tactical Infrastructure  
Desk: (b) (6), (b) (7)(C)  
Cell: (b) (6), (b) (7)(C)

Email: (b) (6), (b) (7)(C)

---

**From:** (b) (6)  
**Sent:** Tuesday, March 22, 2016 8:26 AM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C); (b) (6)  
(b) (6)  
**Subject:** RE: (b) (7)(E) Steel

An additional point I thought of last night. (b) (5), (b) (7)(E)  
(b) (6)  
(b) (6)  
(b) (6)

(b) (5)

(b) (6), (b) (7)(C) and I also talked that the area that the vast majority of the ½ bollard material is stored in has insufficient room for any work to be done in it and the upper area will have to be used for the welding and storage of the bollards as they get fabricated. This will require the contractor to also move all the bollards from the South part of the storage area to the Northern area.

Thanks

(b) (6), (b) (7)(C)

---

**From:** (b) (6), (b) (7)(C)

**Sent:** Monday, March 21, 2016 8:34 PM

**To:** (b) (6), (b) (7)(C)

**Cc:** (b) (6), (b) (7)(C)

(b) (6)

(b) (6)

**Subject:** RE: (b) (7)(E) Steel

(b) (6), (b) (7)(C) We'll done. Look forward to the weekly. Let's include pictures. Thanks.

Regards,

(b) (6), (b) (7)(C), PMP, CBM

Director

CBP-OA-FM&E-BPFTI

Tactical Infrastructure

Washington, D.C

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

---

**From:** (b) (6), (b) (7)(C)

**Sent:** Monday, March 21, 2016 4:32:40 PM

**To:** (b) (6), (b) (7)(C)

**Cc:** (b) (6), (b) (7)(C)

(b) (6)

(b) (6)

**Subject:** RE: (b) (7)(E) Steel

thx

---

**From:** (b) (6), (b) (7)(C)

**Sent:** Monday, March 21, 2016 4:30 PM

**To:** (b) (6), (b) (7)(C)

**Cc:** (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

(b) (6)

(b) (6)

**Subject:** (b) (7)(E) Steel

Everyone, I talked with (b) (6), (b) (7)(C) earlier this morning to go over our plans associated with welding the Bollards. We have agreed on the quantities and method. We discuss concerns of meeting the deadline, which I will provide a quality control plans and schedule to how we plan to manage expectations.

I have requested the QCP and Schedule and had the contractor inspect the material and site today. I have directed the contractor to construct the jigs and lay everything out to have a start date of welding bollards on Monday 28<sup>th</sup>.

A weekly progress report will be provided to monitor the progress.

**Respectfully,**

(b) (6), (b) (7)(C)

**Program Manager / COR III**

**Del Rio & Big Bend Sectors**

**DHS/CBP**

**FM&E BPFTI-Tactical Infrastructure**

**Desk:** (b) (6), (b) (7)(C)

**Cell:** (b) (6), (b) (7)(C)

**Email:** (b) (6), (b) (7)(C)

**From:** (b) (6), (b) (7)(C)  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** Excess stored PF225/VF300 steel  
**Date:** Tuesday, February 17, 2015 5:15:41 PM

---

Gents

Provided below are (b) (6), (b) (7)(C) recommendations for the "remaining steel" in Fabens assuming its used as the primary source of steel for the (b) (7)(E) fence replacement project (see my earlier email regarding (b) (7)(E))

(b) (5)

Please let know if you have any questions or would like to discuss.

Best,

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C), P.E., PMP, LEED® AP, CCM

LMI

Chief Engineer, AE Services Division

Border Patrol Facilities and Tactical Infrastructure

Program Management Office

Facilities Management and Engineering

Cell (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

Excel as a trusted strategic partner enhancing Border Patrol's proud legacy

**From:** (b) (6), (b) (7)(C)  
**To:** (b) (6), (b) (7)(C); (b) (6)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** RE: (b) (7)(E) Secondary Fence Schedule  
**Date:** Tuesday, February 17, 2015 10:19:05 AM

---

(b) (5) Thanks

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Tuesday, February 17, 2015 10:18 AM  
**To:** (b) (6), (b) (7)(C); (b) (6)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** RE: (b) (7)(E) Secondary Fence Schedule

Ok. (b) (5)

Just wondering...

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Tuesday, February 17, 2015 10:01 AM  
**To:** (b) (6), (b) (7)(C); (b) (6)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** RE: (b) (7)(E) Secondary Fence Schedule

(b) (6), (b) (7)(C) (b) (5)  
I plan to visit the site tomorrow when in (b) (7)(E) and again next month when I return for (b) (7)(E). I let everyone know if I see anything that concerns me.

Best,

(b) (6), (b) (7)(C)

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Monday, February 16, 2015 6:07 PM  
**To:** (b) (6), (b) (7)(C); (b) (6)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** Fw: (b) (7)(E) Secondary Fence Schedule

(b) (6), (b) (7)(C) and (b) (6)

(b) (5)

(b) (5)

Regards,

(b) (6), (b) (7)(C)

---

**From:** (b) (6), (b) (7)(C)

**Sent:** Friday, February 13, 2015 06:15 PM

**To:** (b) (6), (b) (7)(C)

**Cc:** (b) (6), (b) (7)(C)

**Subject:** RE: (b) (7)(E) Secondary Fence Schedule

Thanks!

I out of the office today, but I will take care of this on Tuesday. I hope this does not cause you a delay. Apologies in advance.

Regards,

(b) (6), (b) (7)(C), PMP

Sr. Program Management Consultant (Scheduling)

Business Operations Division

E3 Federal Solutions, LLC

Border Patrol Facilities and Tactical Infrastructure

Program Management Office

Facilities Management and Engineering

Office: (b) (6), (b) (7)(C)

Mobile: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

---

**From:** (b) (6), (b) (7)(C)

**Sent:** Friday, February 13, 2015 12:00 PM

**To:** (b) (6), (b) (7)(C)

**Cc:** (b) (6), (b) (7)(C)

**Subject:** FW: (b) (7)(E) Secondary Fence Schedule

(b) (6), (b) (7)(E) I received some hard dates on the project now that we have some work behind us. Please adjust/add changes and return the schedule based on the following. Construction is not being accomplished in sections of A,B,C, and D as stated on the original schedule sent:

Preparation of site and materials 20 Jan (start date) until 6 Feb.

Boring of post holes and trenching was is being performed simultaneously 2 Feb to 20 Feb (1<sup>st</sup> concrete pour was on the 10<sup>th</sup>).

Setting of poles and concrete pouring began on 5 Feb and is continuing on through 6 Mar

Installation (erection) of mesh fence panels, (b) (7)(E) and remaining concrete pour is 3 Mar to 24 Mar.

(b) (7)(E) will be from 16 Mar to 30 Mar (construction complete).

Punch list completion 3 Apr

Final Inspection 4 April

BOD

Closeout

Please feel free to call me if you have any questions.

Thank you (b) (6), (b) (7)(E)

(b) (6), (b) (7)(C)

Program Manager/COR, TI Division

Border Patrol Facilities and Tactical Infrastructure

Program Management Office

Facilities Management and Engineering

Office: (b) (6), (b) (7)(C)

Mobile: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

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**From:** (b) (6), (b) (7)(C)

**Sent:** Tuesday, January 13, 2015 2:14 PM

**To:** (b) (6), (b) (7)(C)

**Cc:** (b) (6), (b) (7)(C)

**Subject:** RE: (b) (7)(E) Secondary Fence Schedule

<< File: (b) (7)(E) Secondary Fence 2.pdf >> << File: (b) (7)(E) Status Worksheet.xlsx >>

Attached is a PDF of the schedule and a schedule status worksheet. I adjusted the schedule based on the information in your e-mail. Based on a January 20 Construction start the project should finish sometime in April. I do not have status on the predecessor tasks. So I included the schedule status worksheet for your use. Please fill in estimated forecast or actual dates the cells highlighted in yellow. Don't worry I will know which is which. If you have questions on how to complete or what I am looking for please call me at (b) (6), (b) (7)(C). Also don't worry about the total float I can correct that later. If there are changes on the construction part of the schedule, it is best to call and discuss. Thanks.

Regards,

(b) (6), (b) (7)(C), PMP

Sr. Program Management Consultant (Scheduling)

Business Operations Division

E3 Federal Solutions, LLC

Border Patrol Facilities and Tactical Infrastructure

Program Management Office

Facilities Management and Engineering

Office: (b) (6), (b) (7)(C)



Mobile: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

---

**From:** (b) (6), (b) (7)(C)

**Sent:** Tuesday, January 13, 2015 1:22 PM

**To:** (b) (6), (b) (7)(C)

**Cc:** (b) (6), (b) (7)(C)

**Subject:** FW: (b) (7)(E) Secondary Fence Schedule

(b) (6), (b) (7)(C),

We have determined a start date for the (b) (7)(E) secondary fence project here in Tucson. I was hoping you could assist me in adjusting the times to fall within what we originally intended when we had the start date of 1 Oct 2014. We are having a pre-con 9AM MST this Thursday and a start date of 20 January. Let me know if you require anything else from me on getting this project going.

(b) (6), (b) (7)(C) I also need you to look at the schedule as well and determine if you are comfortable with the milestones.

Thank you again for your help << File: (b) (7)(E) Secondary Fence R2.pdf >> << Message: FW: (b) (7)(E) Secondary Fence: Wage Grade Logistics / Schedule Notes >>

(b) (6), (b) (7)(C)

Program Manager/COR, TI Division

Border Patrol Facilities and Tactical Infrastructure

Program Management Office

Facilities Management and Engineering

Office: (b) (6), (b) (7)(C)

Mobile: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

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all copies of this message.

---

**From:** (b) (6), (b) (7)(C)

**Sent:** Wednesday, August 06, 2014 7:37 AM

**To:** (b) (6), (b) (7)(C)

**Cc:** (b) (6); (b) (6), (b) (7)(C)

**Subject:** (b) (7)(E) Secondary Fence Schedule

(b) (6), (b) (7)

As I mentioned on our call today, attached is what the (b) (7)(E) Secondary Fence Project is tracking to right now. I am trying to get the procurement pushed through, so that is the long pole in the tent, as well as ensuring all of the Wage Grade Logistics are in place. We will continue to update if anything changes. Please let me know if you have any questions.

<< File: (b) (7)(E) Secondary Fence R2.pdf >>

Thanks,

(b) (6), (b) (7)(C)

**From:** (b) (6)  
**To:** (b) (6), (b) (7)(C)  
**Subject:** FW: Steel analysis  
**Date:** Tuesday, February 17, 2015 1:48:55 PM  
**Attachments:** Not Responsive

---

FYI-Please let me know if you have any questions and or how you'd like to proceed so I can advise our planning/design team tomorrow when we meet.

Best,

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C), P.E.

## LMI

7940 Jones Branch Drive {new address!!}

McLean, VA 22102

Office: (b) (6), (b) (7)(C)

Cell: (b) (6), (b) (7)(C)

*Complex Problems. Practical Solutions.*

[www.lmi.org](http://www.lmi.org)

---

**From:** (b) (6)  
**Sent:** Tuesday, February 17, 2015 1:39 PM  
**To:** (b) (6)  
**Subject:** Steel analysis

(b) (6), (b) (7)(C)

Attached is the quick analysis on this.

(b) (5), (b) (7)(E)

(b) (5)

NOTE: there are only about 15 plates left at Fabens so the contractor will have to provide those.

(b) (6)



7940 Jones Branch Drive,  
Tysons, VA 22102

(b) (6) P

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[www.lmi.org](http://www.lmi.org)

**From:** (b) (6), (b) (7)(C)  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** RE: (b) (7)(E)  
**Date:** Thursday, February 18, 2016 7:54:22 AM

---

Check..... (b) (6), (b) (7)

-----Original Message-----

**From:** (b) (6), (b) (7)(C)  
**Sent:** Wednesday, February 17, 2016 8:14 PM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** RE: (b) (7)(E)

(b) (6) is aware and is anxiously waiting to turn this project over.

Regards,

(b) (6)

(b) (6), (b) (7)(C) (w)  
(b) (6), (b) (7)(C) (m)

(b) (6), (b) (7)(C)

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-----Original Message-----

**From:** (b) (6), (b) (7)(C)  
**Sent:** Wednesday, February 17, 2016 4:37 PM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** RE: (b) (7)(E)

(b) (6), (b) (7) - I am traveling to Euless tomorrow (on lmi's dime) to meet with my local lmi team. I will likely be on a flight home during tomorrow's call in case you want to delay publicly announcing until tuesday (your call). I do plan to check in with (b) (6), (b) (7) and (b) (6), (b) (7)(C) tomorrow am to make sure they are good with the WBS and completing the schedule. Let me know if you have any questions.

Thanks

(b) (6), (b) (7)

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Wednesday, February 17, 2016 6:02:34 PM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** (b) (7)(E)

(b) (6), (b) (7)

Just following up on our previous discussion, now that the PRD is signed and we are pressing ahead with the schedule let's do the hand off from (b) (6) to you tomorrow.

This way we have a clean break and you'll take the project until construction at which thar time (b) (6), (b) (7)(C) will determine who will take it while you become the Engineer of record.

Please confirm.

Regards,

(b) (6), (b) (7)(C), PMP, CBM

Director

CBP-OA-FM&E-BPFTI

Tactical Infrastructure

Washington, D.C

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

**From:** (b) (6), (b) (7)(C)  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** RE: (b) (7)(E)  
**Date:** Thursday, February 18, 2016 7:57:43 AM

---

No worries. We can wait until Tuesday. Yet, I'll let (b) (6), (b) (7)(C) tell (b) (6), (b) (7)(C) that we will turn this over to you on Tuesday.

Thanks..

-----Original Message-----

**From:** (b) (6), (b) (7)(C)  
**Sent:** Wednesday, February 17, 2016 7:37 PM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** RE: (b) (7)(E)

(b) (6), (b) (7)(C) - I am traveling to Euless tomorrow (on lmi's dime) to meet with my local lmi team. I will likely be on a flight home during tomorrow's call in case you want to delay publicly announcing until tuesday (your call). I do plan to check in with (b) (6), (b) (7)(C) and (b) (6), (b) (7)(C) tomorrow am to make sure they are good with the WBS and completing the schedule. Let me know if you have any questions.

Thanks

(b) (6), (b) (7)(C)

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Wednesday, February 17, 2016 6:02:34 PM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** (b) (7)(E)

(b) (6), (b) (7)(C)

Just following up on our previous discussion, now that the PRD is signed and we are pressing ahead with the schedule let's do the hand off from (b) (6), (b) (7)(C) to you tomorrow.

This way we have a clean break and you'll take the project until construction at which thar time (b) (6), (b) (7)(C) will determine who will take it while you become the Engineer of record.

Please confirm.

Regards,

(b) (6), (b) (7)(C), PMP, CBM

Director

CBP-OA-FM&E-BPFTI

Tactical Infrastructure

Washington, D.C

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

**From:** (b) (6), (b) (7)(C)  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** Re: (b) (7)(E) Secondary Fence  
**Date:** Wednesday, February 04, 2015 5:27:56 PM

---

Ok. Thank you. See you can teach me....I am very coach able...

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Wednesday, February 04, 2015 05:25 PM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** Re: (b) (7)(E) Secondary Fence

Yes sir - we'll also need to get OBP to trimble the complete fence segment. I've cc'd both (b) (6), (b) (7)(C) and (b) (6), (b) (7)(C) to work with (b) (6), (b) (7)(C) on those actions.

(b) (6), (b) (7)(C)  
PPA Branch, BPFTI PMO  
(b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C)

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Wednesday, February 04, 2015 04:20 PM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** Fw: (b) (7)(E) Secondary Fence

Gents:

Report below...

(b) (6), (b) (7)(C) we'll need to add this to TECO...right?

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Wednesday, February 04, 2015 04:55 PM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C); (b) (6), (b) (7)(C); (b) (6)  
**Subject:** (b) (7)(E) Secondary Fence

Progress report...

The project team has bored and placed (b) (7)(E) poles in the ground with (b) (7)(E) f the poles plumbed and ready for concrete.

They have trenched nearly (b) (7)(E) of the footer and this portion is ready for concrete.

They are requesting delivery of 3 cement trucks (first pour) for this coming Tuesday.

Thank you,



(b) (6), (b) (7)(C)

Program Manager/COR, TI Division  
Border Patrol Facilities and Tactical Infrastructure  
Program Management Office  
Facilities Management and Engineering  
Office: (b) (6), (b) (7)(C)  
Mobile: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

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**From:** (b) (6), (b) (7)(C)  
**To:** (b) (6)  
**Cc:** (b) (6); (b) (6), (b) (7)(C)  
**Subject:** RE: Discussion on replacement of DHS fence (b) (7)(E)  
**Date:** Wednesday, May 27, 2015 7:19:17 AM  
**Attachments:** [PRD\\_NC \(b\) \(7\)\(E\) Replace \(b\) \(7\)\(E\) Primary Fence\\_v12\\_Draft\\_052215.pdf](#)  
[PRD\\_NC \(b\) \(7\)\(E\) Replace \(b\) \(7\)\(E\) Primary Fence\\_v12\\_Draft\\_05222015.pdf](#)  
[\(b\) \(7\)\(E\) Fence R11.pdf](#)

---

(b) (6), (b) (7)(E)

Attached are several documents I'd like to reference during our discussion today regarding the (b) (7)(E) fence replacement projects. They include our Project Requirements Documents (PRD) that establish the project's baseline scope, cost, schedule and risk register (and sorry but IBWC is considered a risk ☺) as well as our Integrated Master Schedule for both projects. If you could print copies for everyone I would greatly appreciate it.

If time permits, I'm also hoping to discuss the following projects:

- RGV (b) (7)(E) Hydraulic Modeling
- (b) (7)(E) Station (b) (7)(E) Levee Improvements
- (b) (7)(E) Boat Ramp
- Any other projects IBWC would like to discuss.

I have invited our entire (b) (7)(E) project team to today's meeting via conference call. I hope to be at your office by 1:15 and am hoping we can start as close to 1:30 as possible given the large number of folks that may be calling in.

Best,

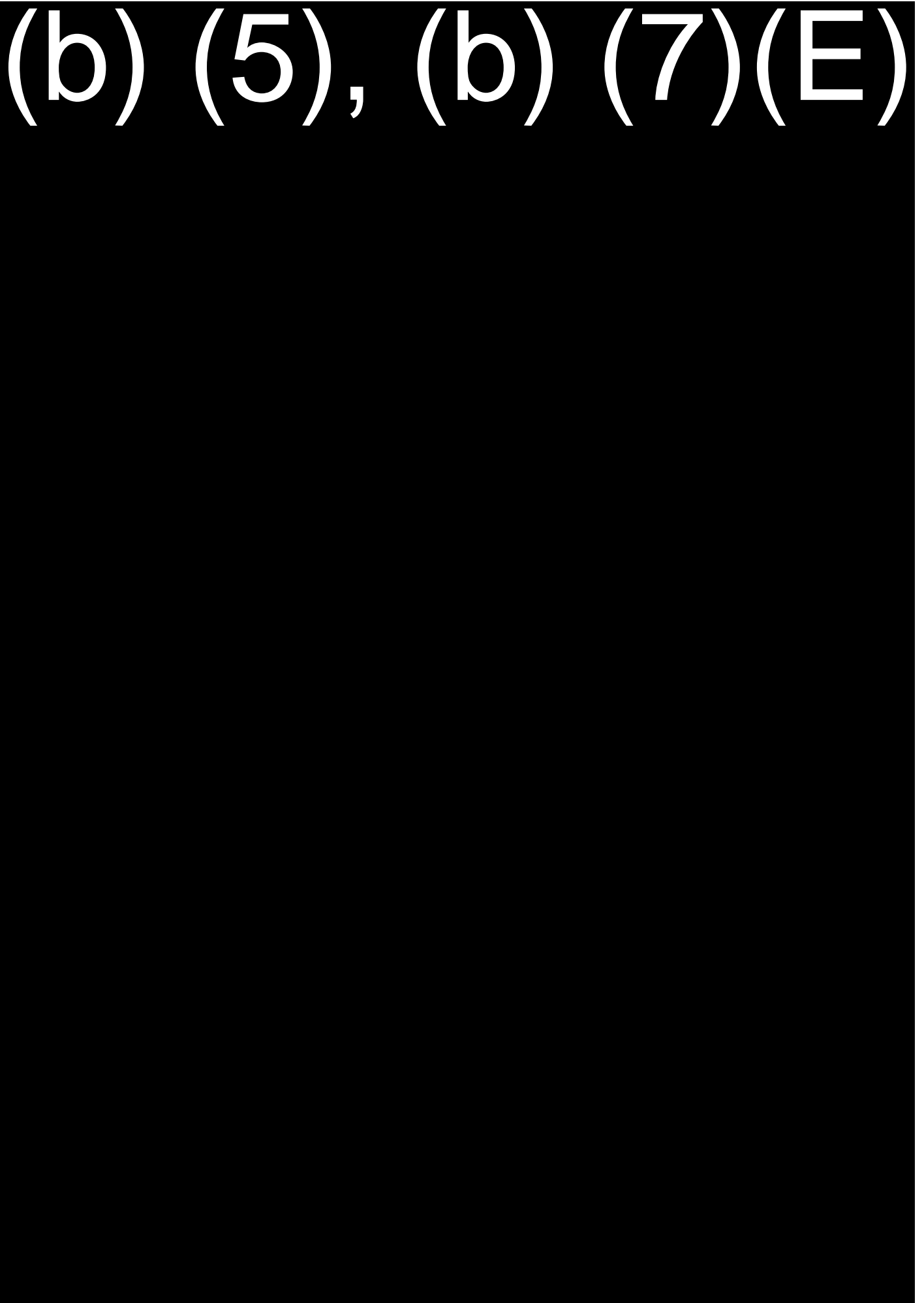
(b) (6), (b) (7)(E) <<PRD\_NC (b) (7)(E) Replace (b) (7)(E) Primary Fence\_v12\_Draft\_052215.pdf>> <<PRD\_NC (b) (7)(E) Replace (b) (7)(E) Primary Fence\_v12\_Draft\_05222015.pdf>> (b) (7)(E) Fence R11.pdf>>

-----Original Appointment-----

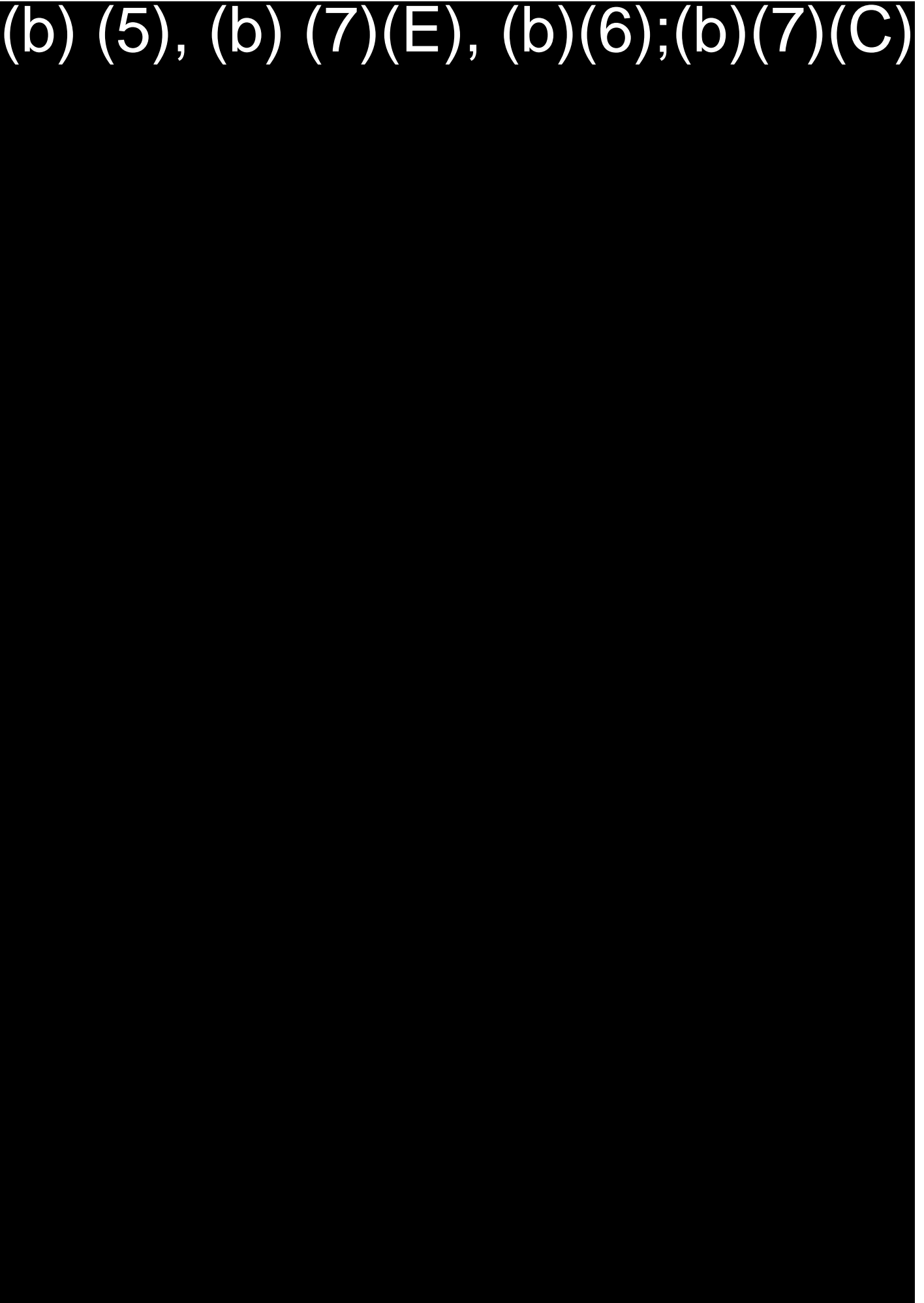
**From:** (b) (6)  
**Sent:** Thursday, May 14, 2015 3:20 PM  
**To:** (b) (6) VTC  
Conference Room 1; (b) (6), (b) (7)(C); (b) (6); (b) (6)  
**Subject:** Discussion on replacement of DHS fence (b) (7)(E)  
**When:** Wednesday, May 27, 2015 1:30 PM-3:30 PM (UTC-07:00) Mountain Time (US & Canada).  
**Where:** VTC Conference Room 1

CBP sr leadership will likely be receiving year-end funds to replace legacy border fence in (b) (7)(E). DHS would like to schedule a face to face meeting in the near future to fully brief USIBWC on these projects and seek assistance in coordinating the design reviews.

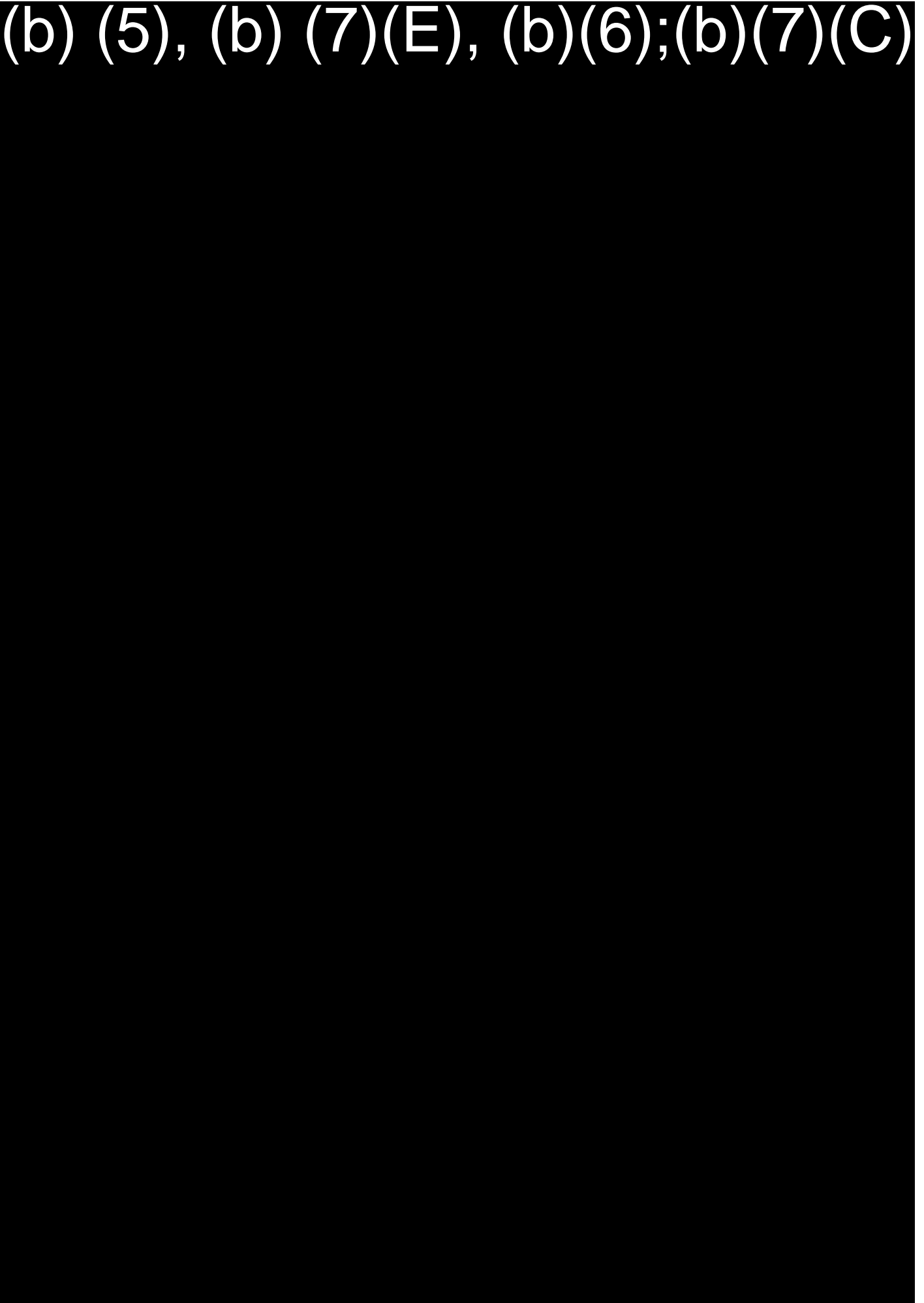
(b) (5), (b) (7)(E)



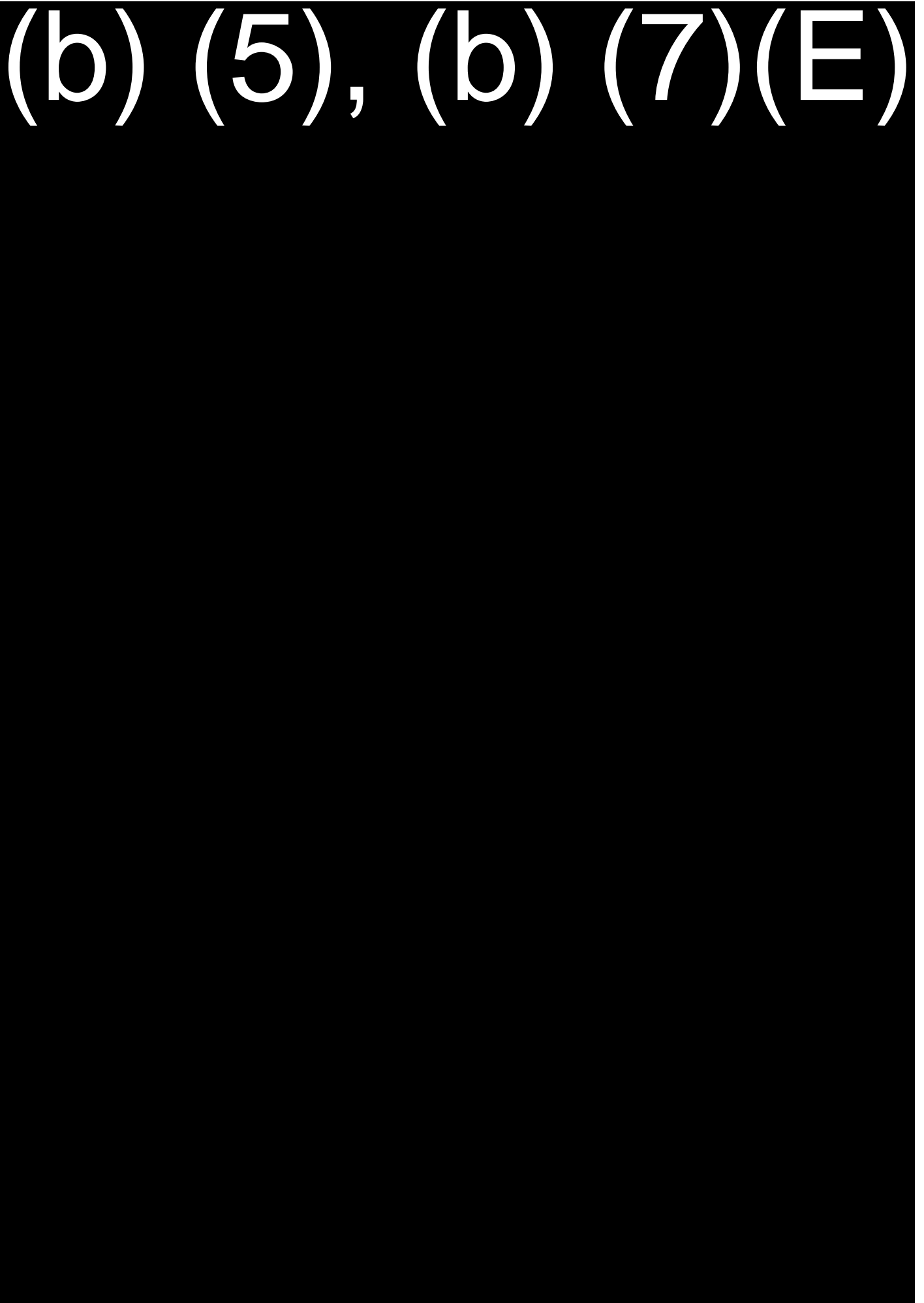
(b) (5), (b) (7)(E), (b)(6);(b)(7)(C)



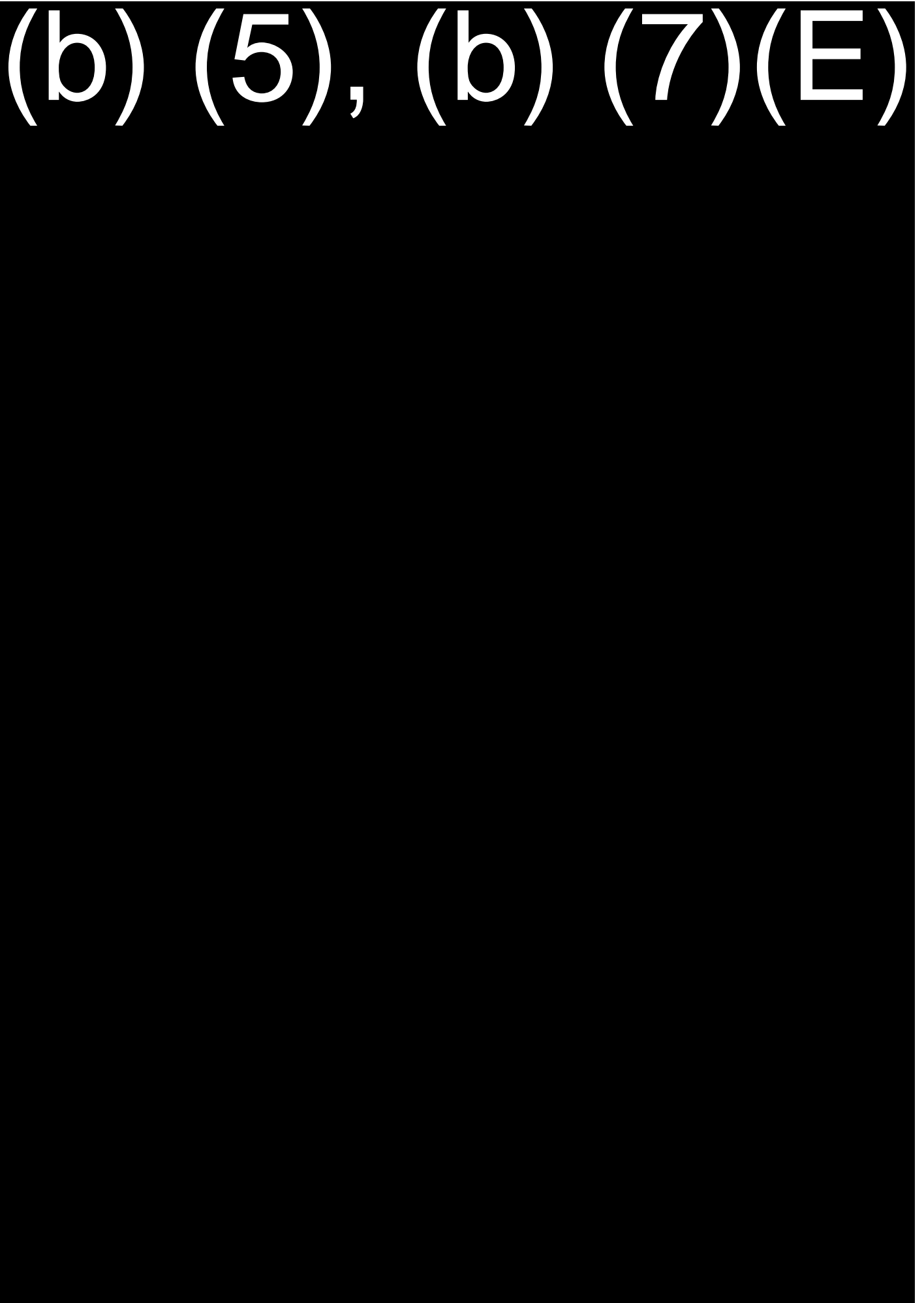
(b) (5), (b) (7)(E), (b)(6);(b)(7)(C)



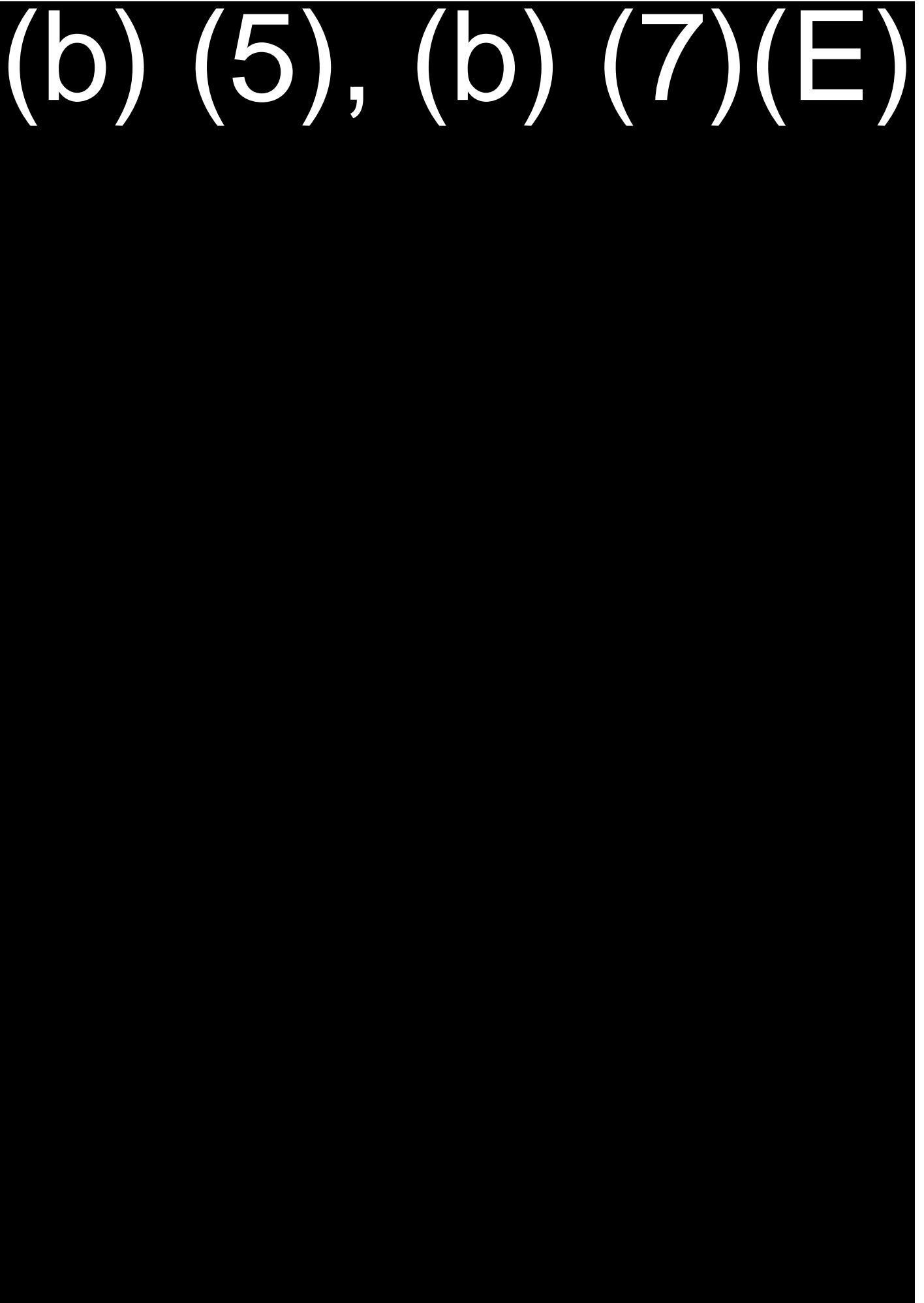
(b) (5), (b) (7)(E)



(b) (5), (b) (7)(E)

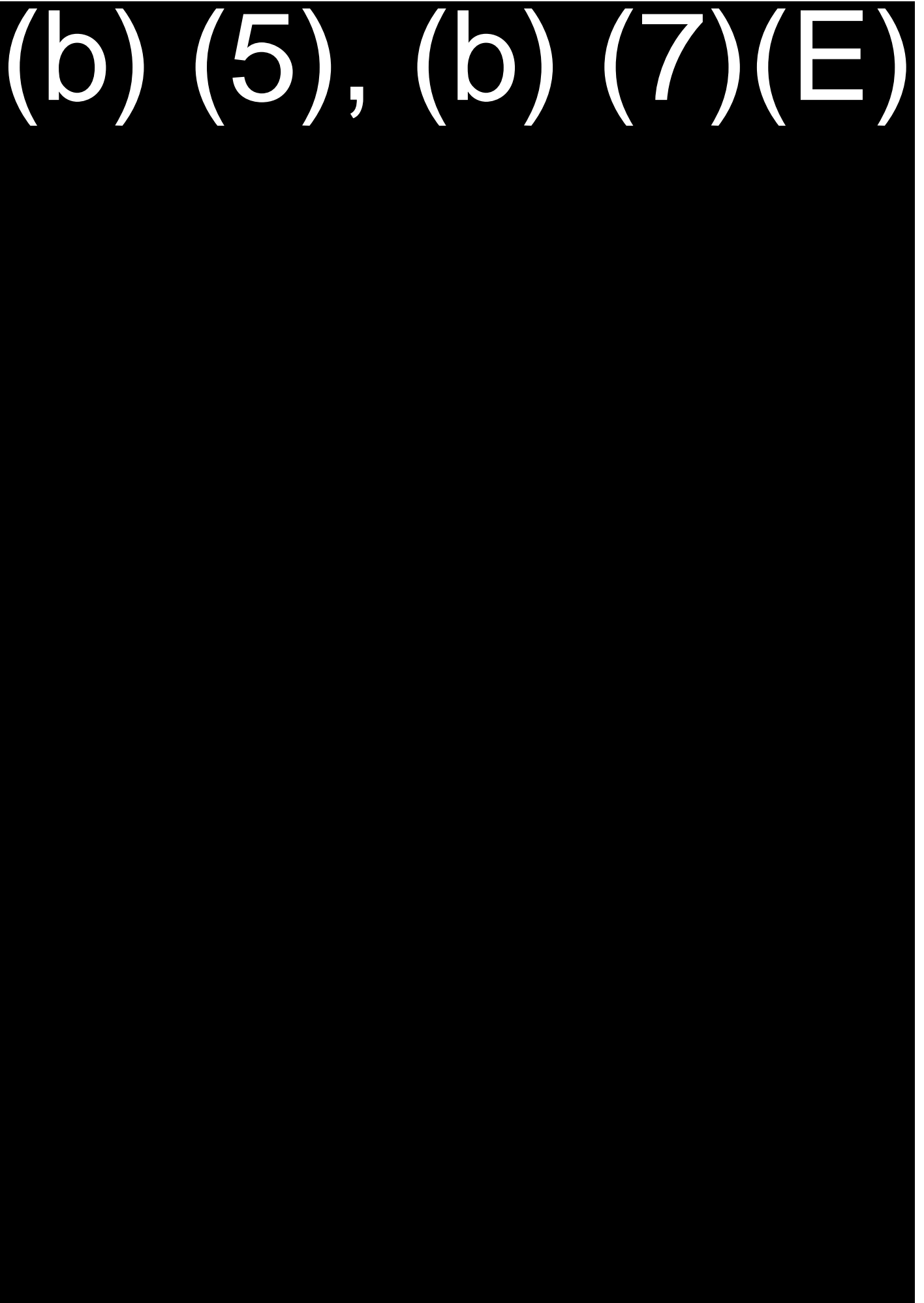


(b) (5), (b) (7)(E)



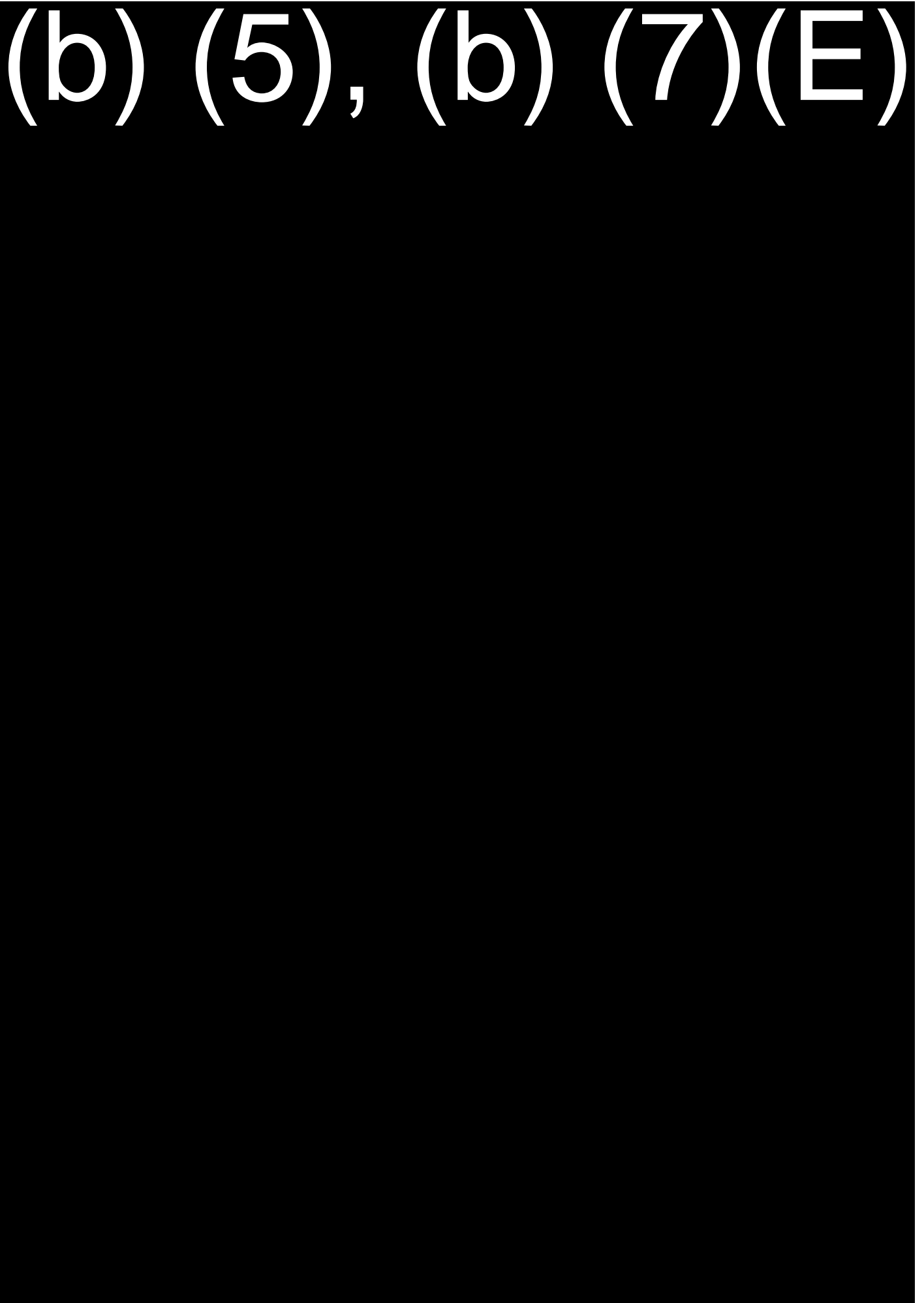


(b) (5), (b) (7)(E)

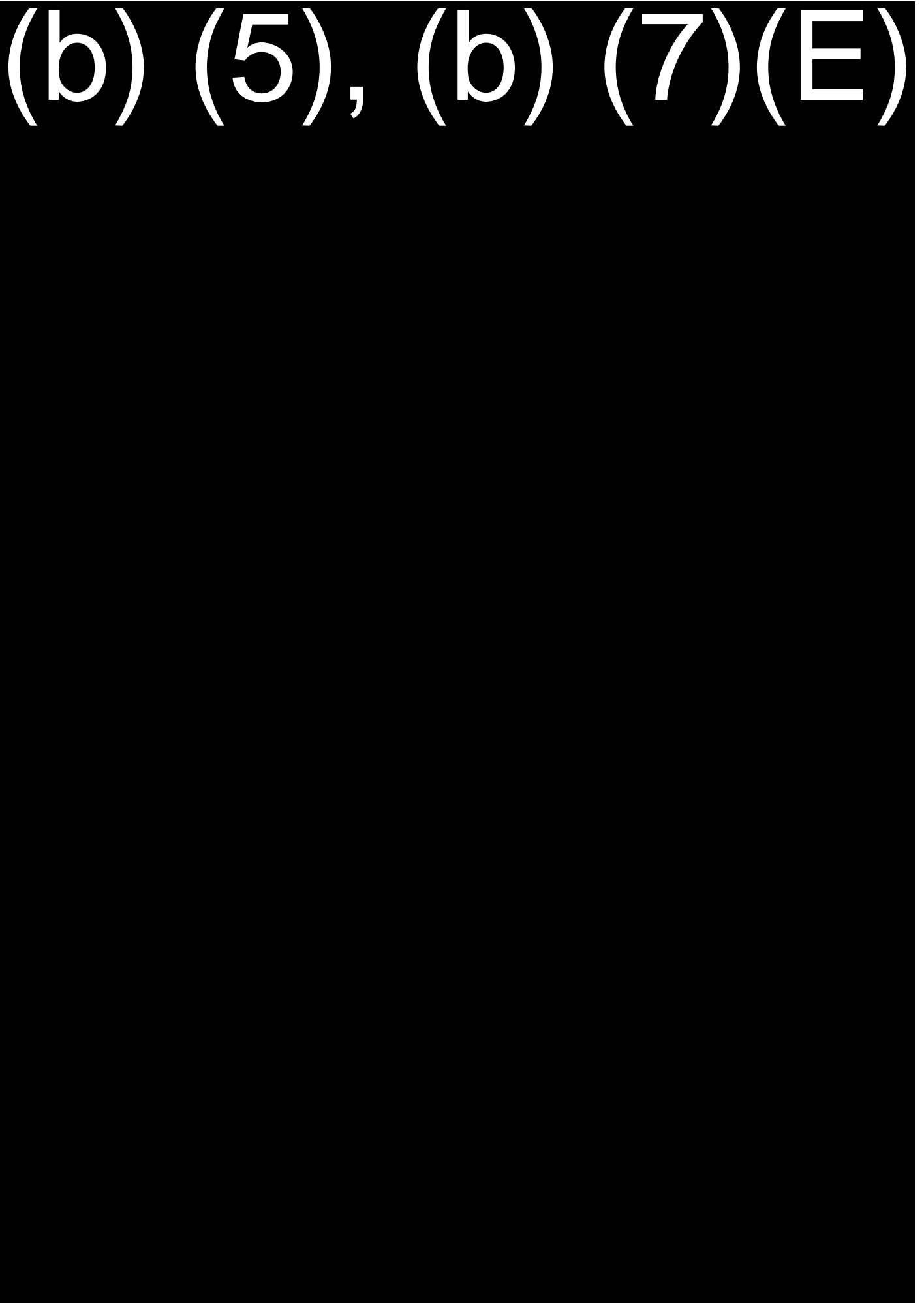


**(b) (5), (b) (7)(E)**

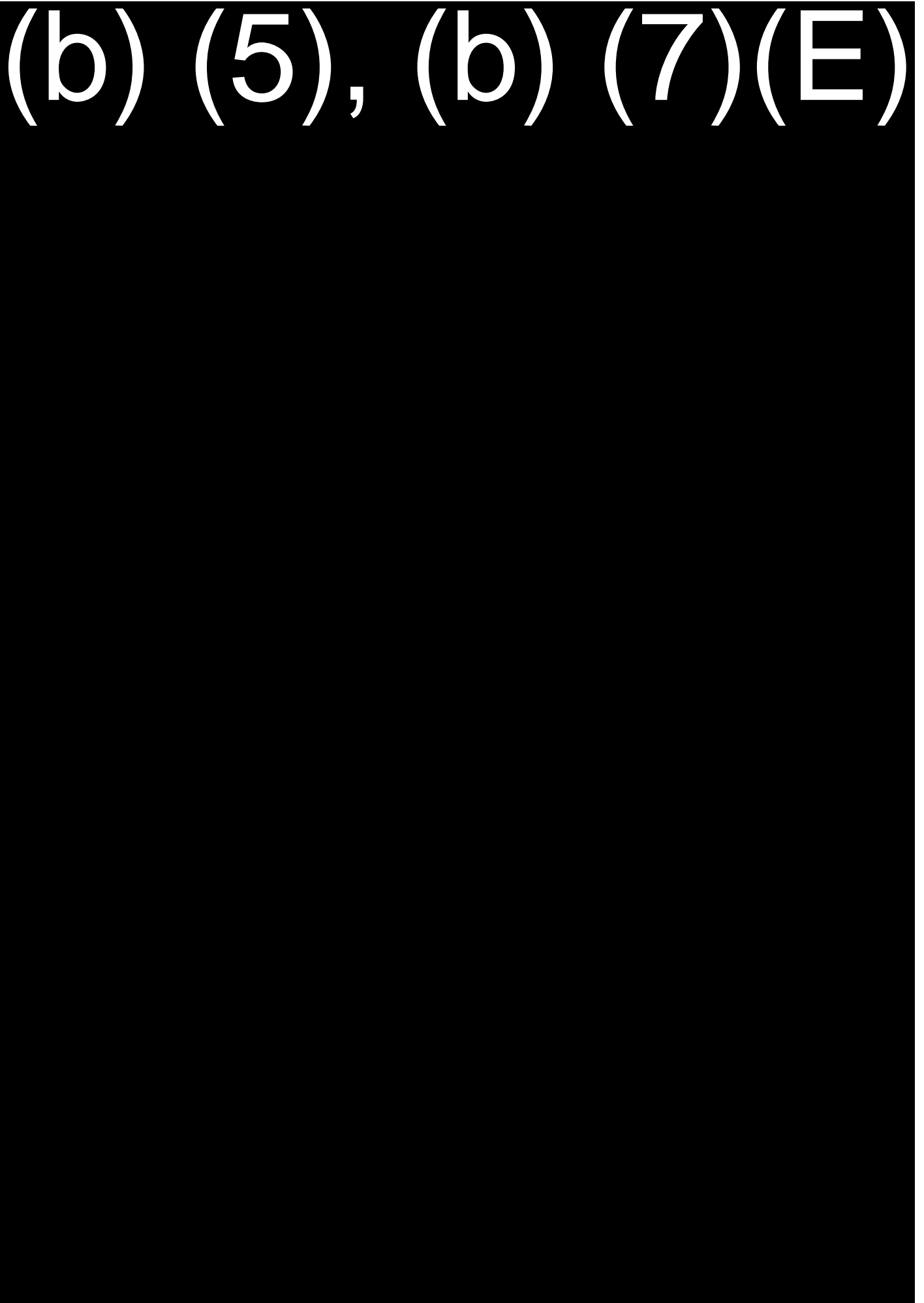
(b) (5), (b) (7)(E)



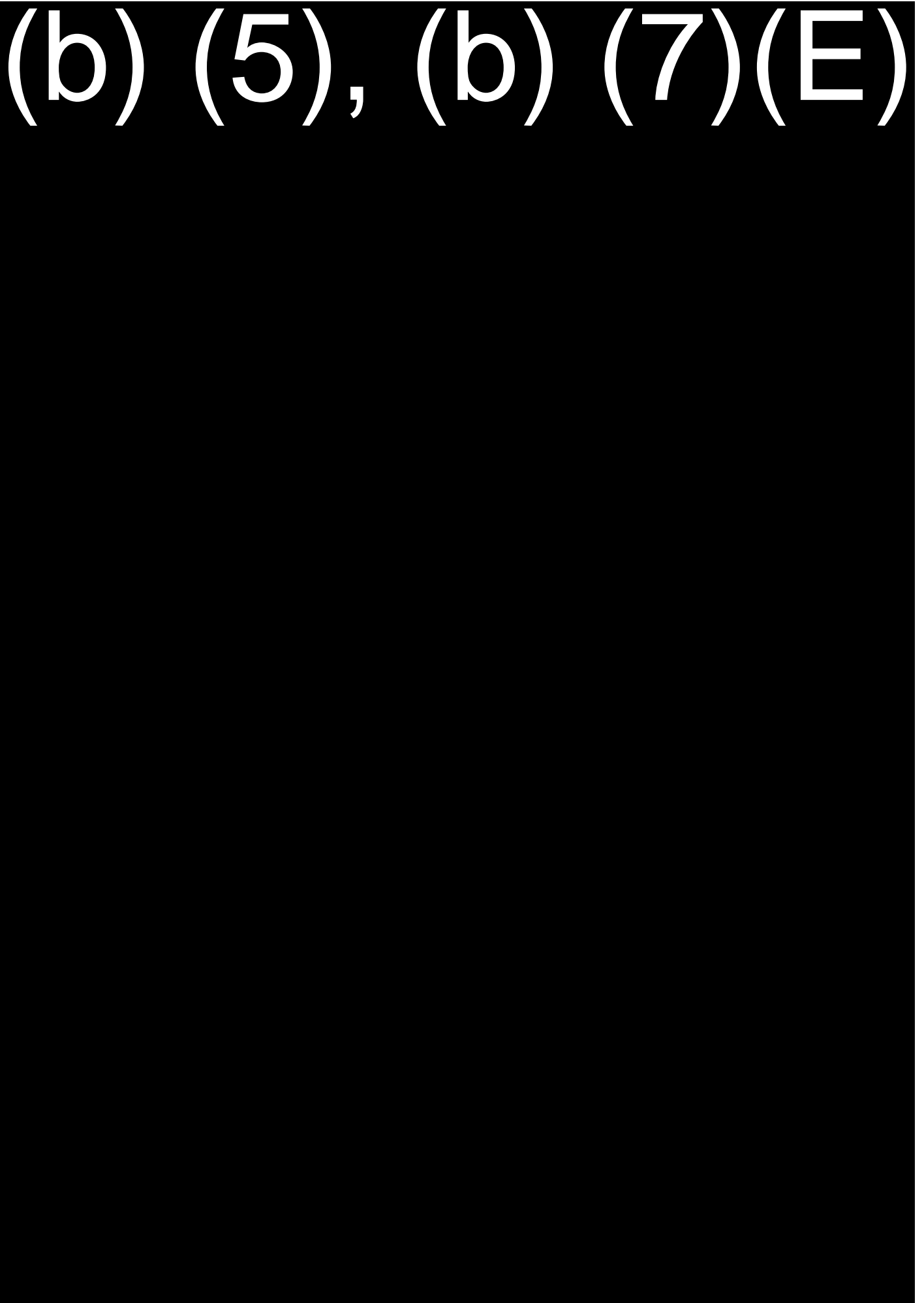
(b) (5), (b) (7)(E)



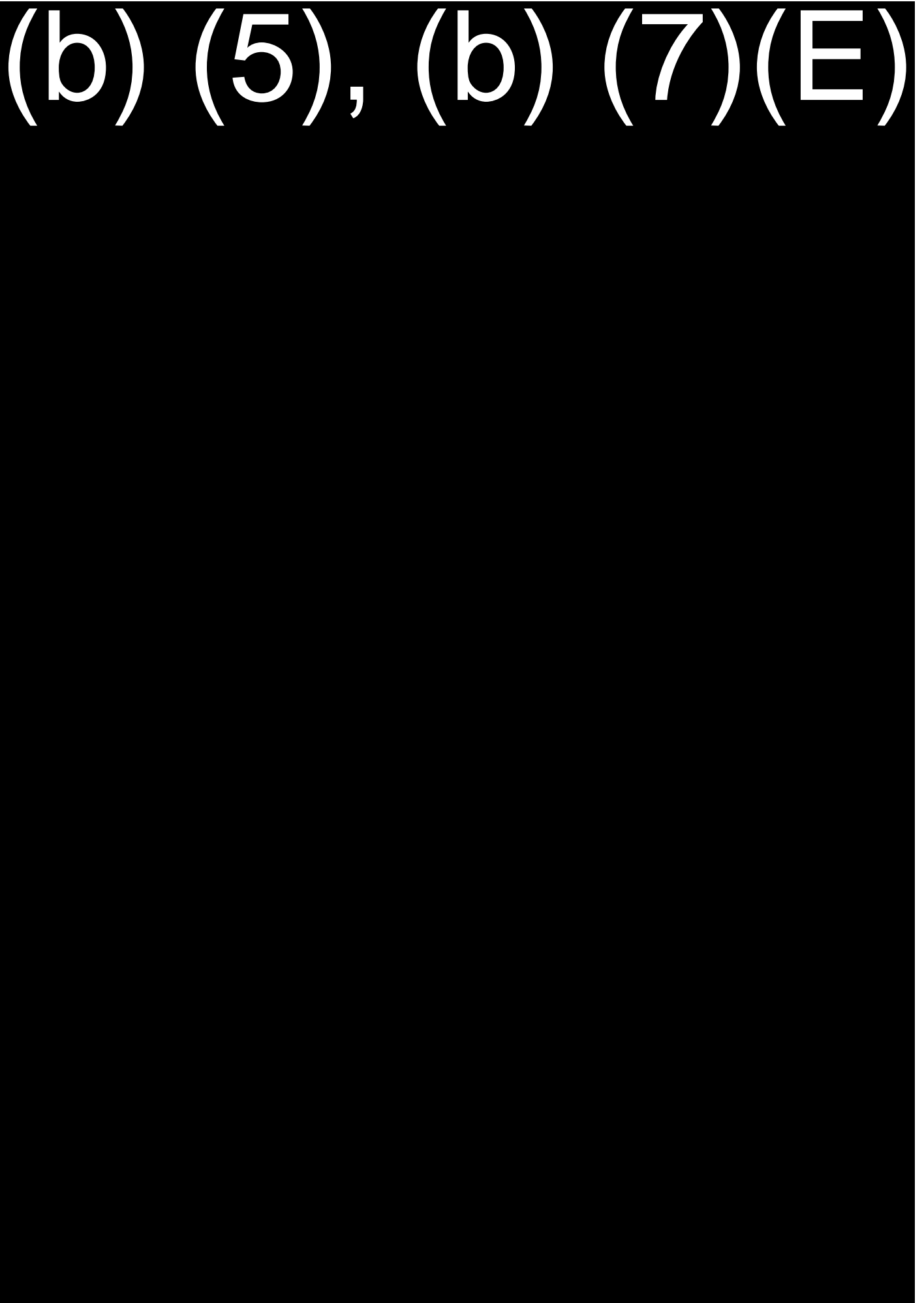
(b) (5), (b) (7)(E)



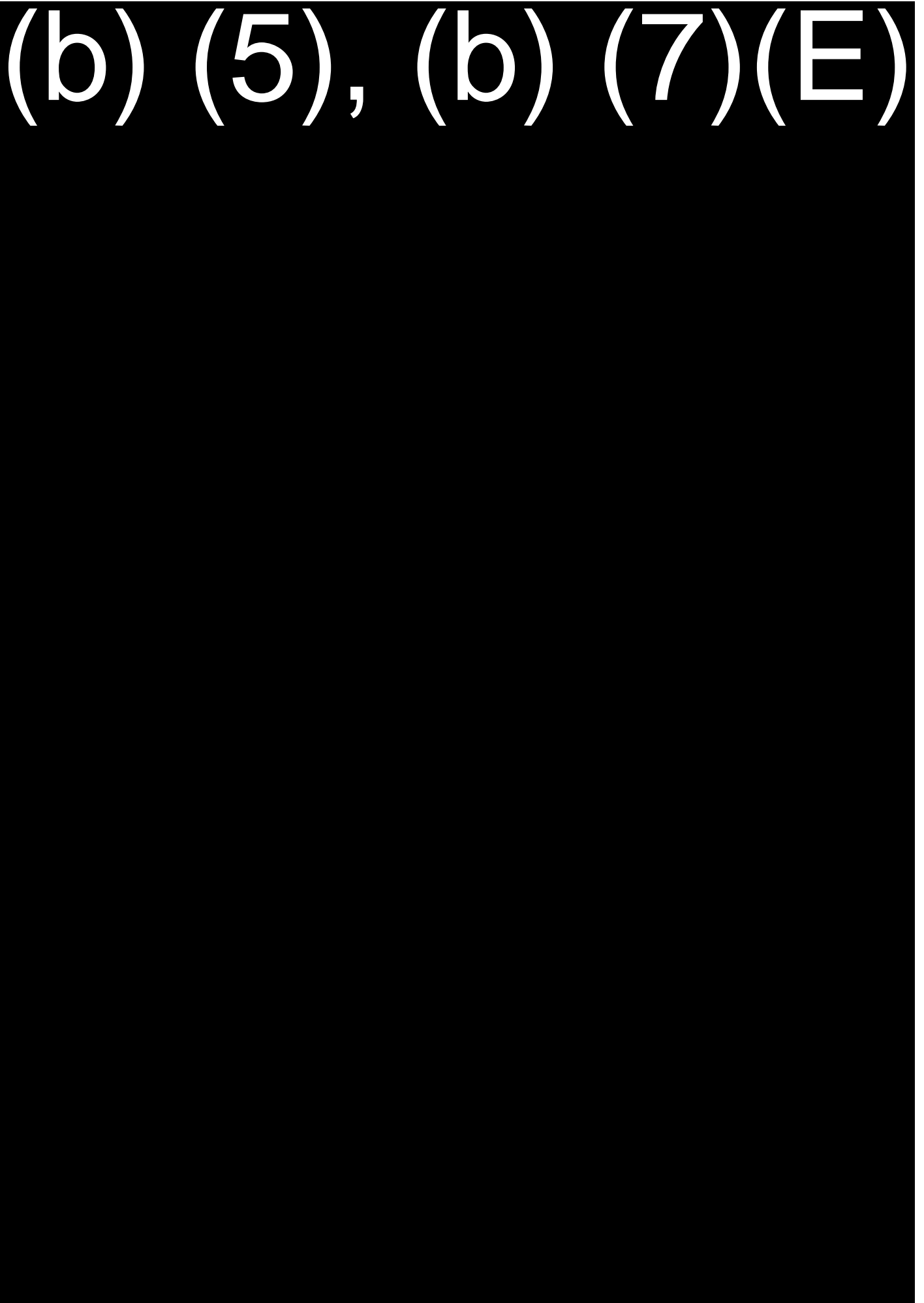
(b) (5), (b) (7)(E)



(b) (5), (b) (7)(E)



(b) (5), (b) (7)(E)



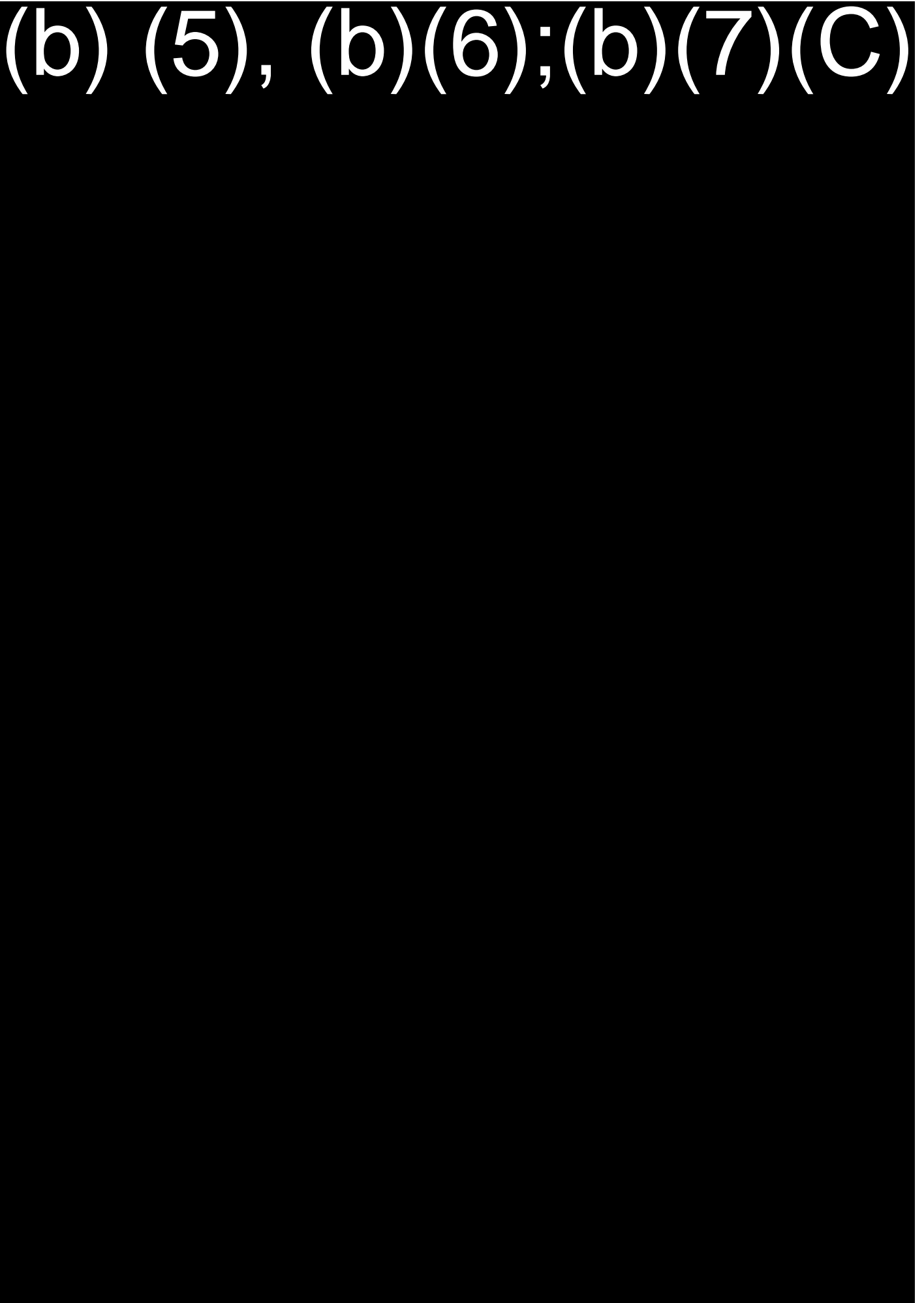




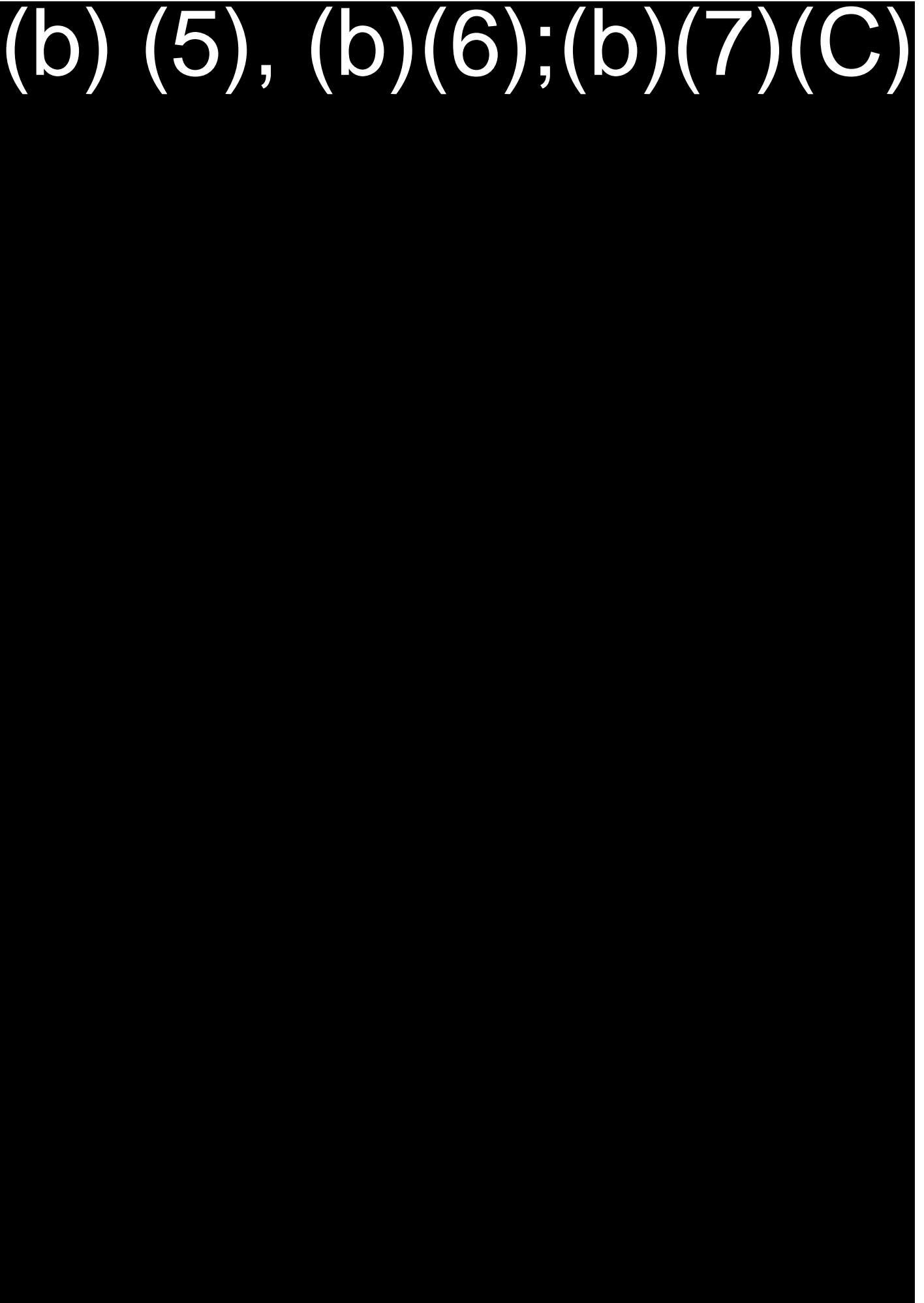
(b) (5), (b)(6);(b)(7)(C)



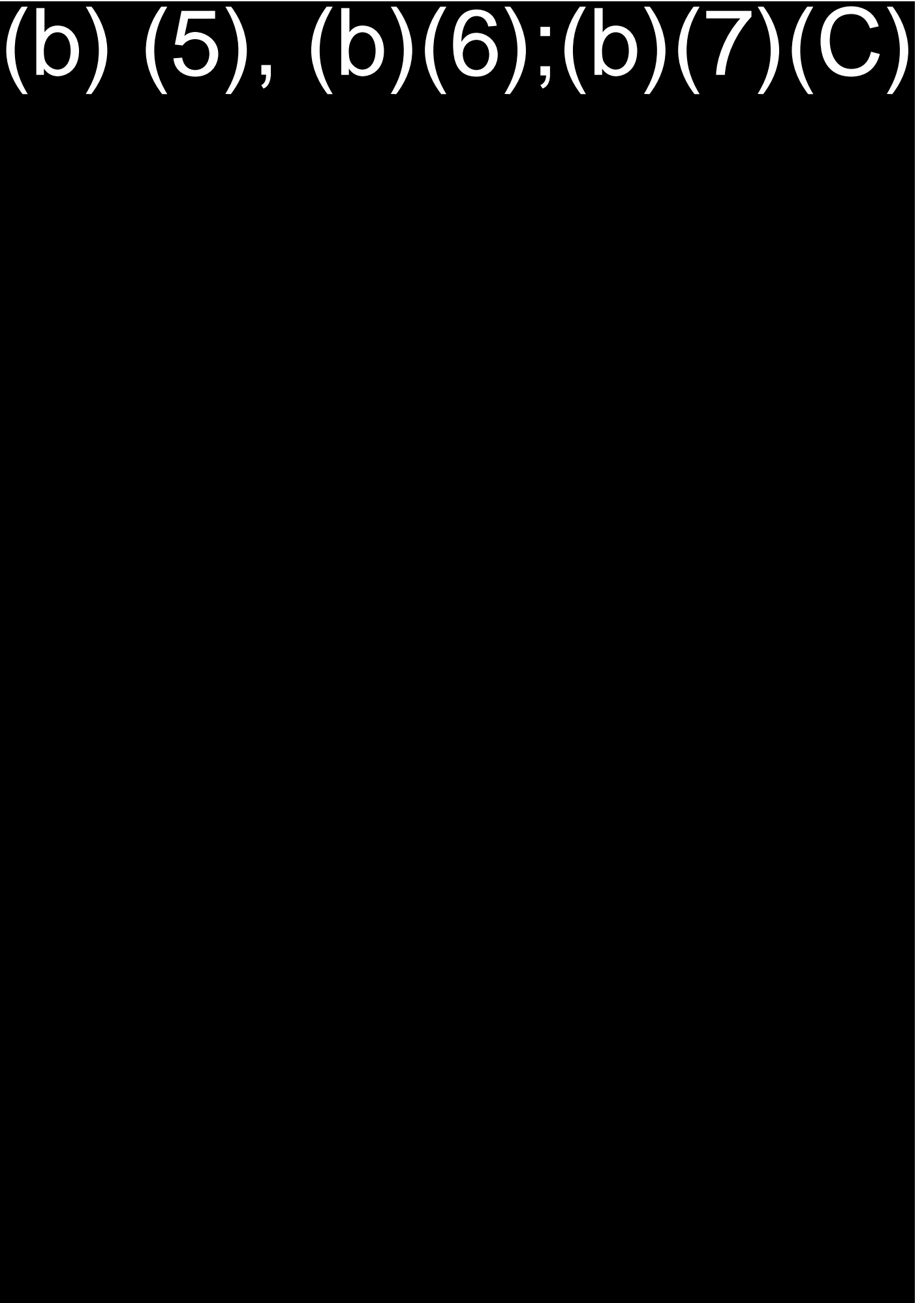
(b) (5), (b)(6);(b)(7)(C)



(b) (5), (b)(6);(b)(7)(C)



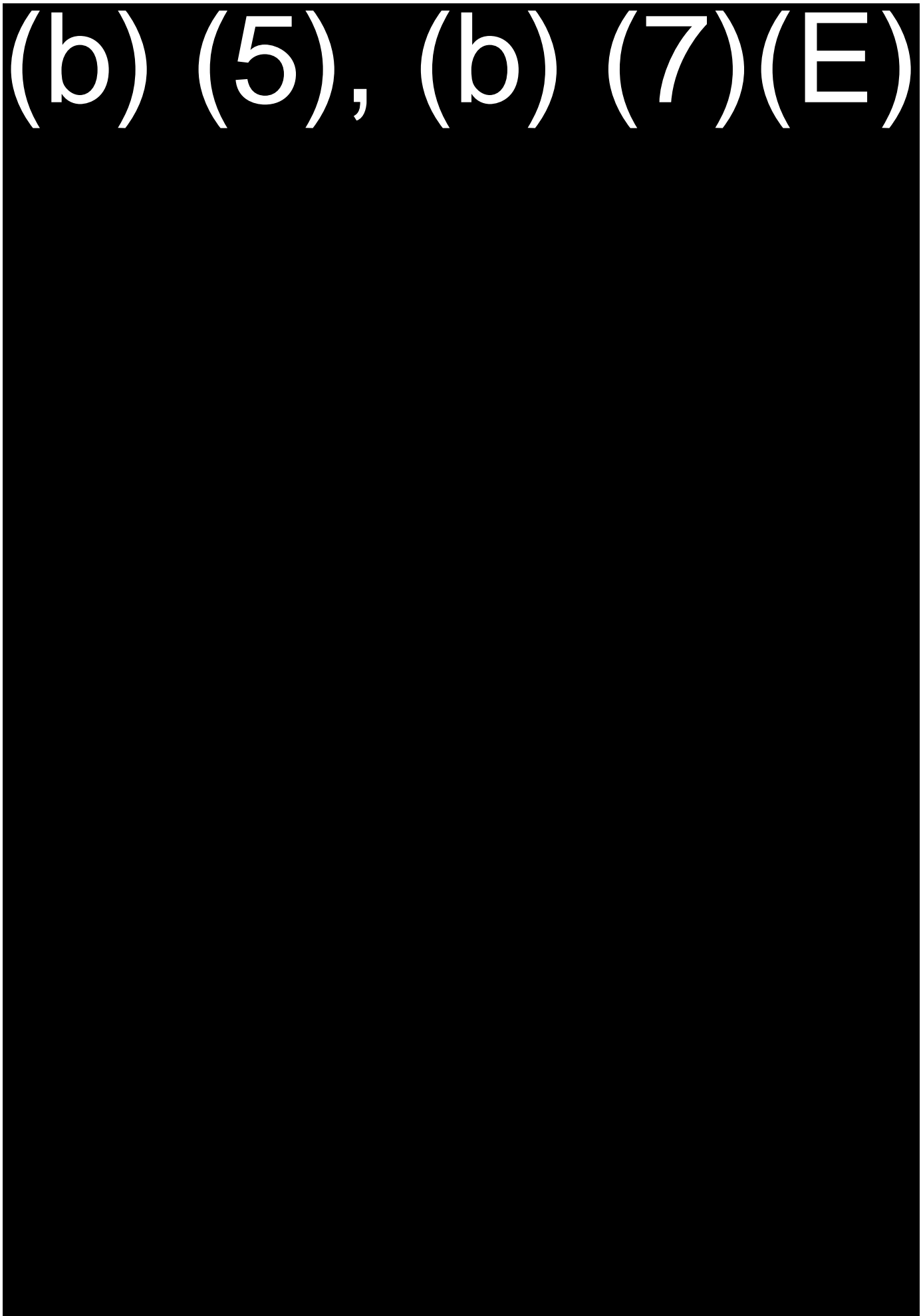
(b) (5), (b)(6);(b)(7)(C)



(b) (5), (b)(6);(b)(7)(C)



(b) (5), (b) (7)(E)

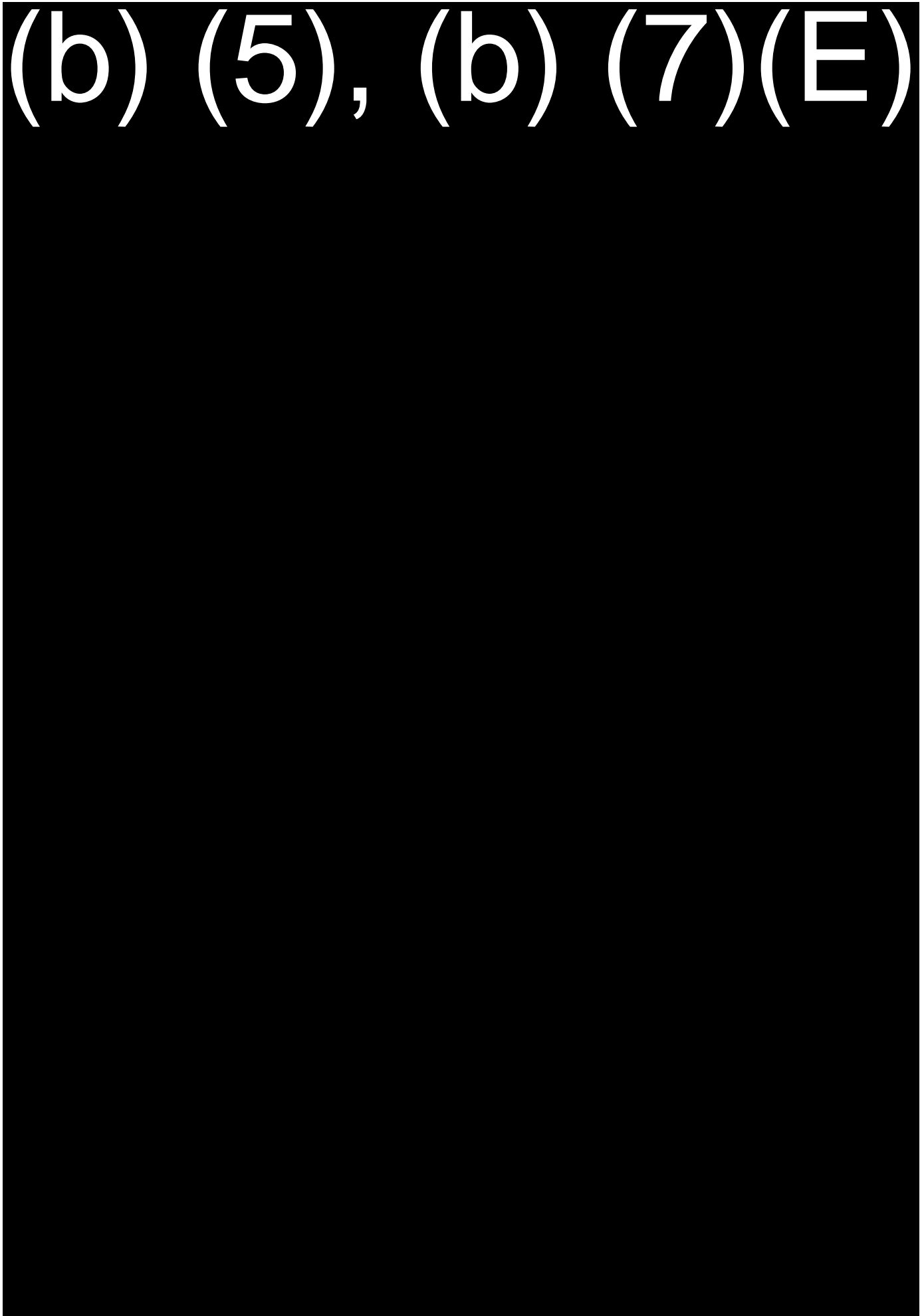


(b) (5), (b) (7)(E), (b)(6);(b)(7)(C)

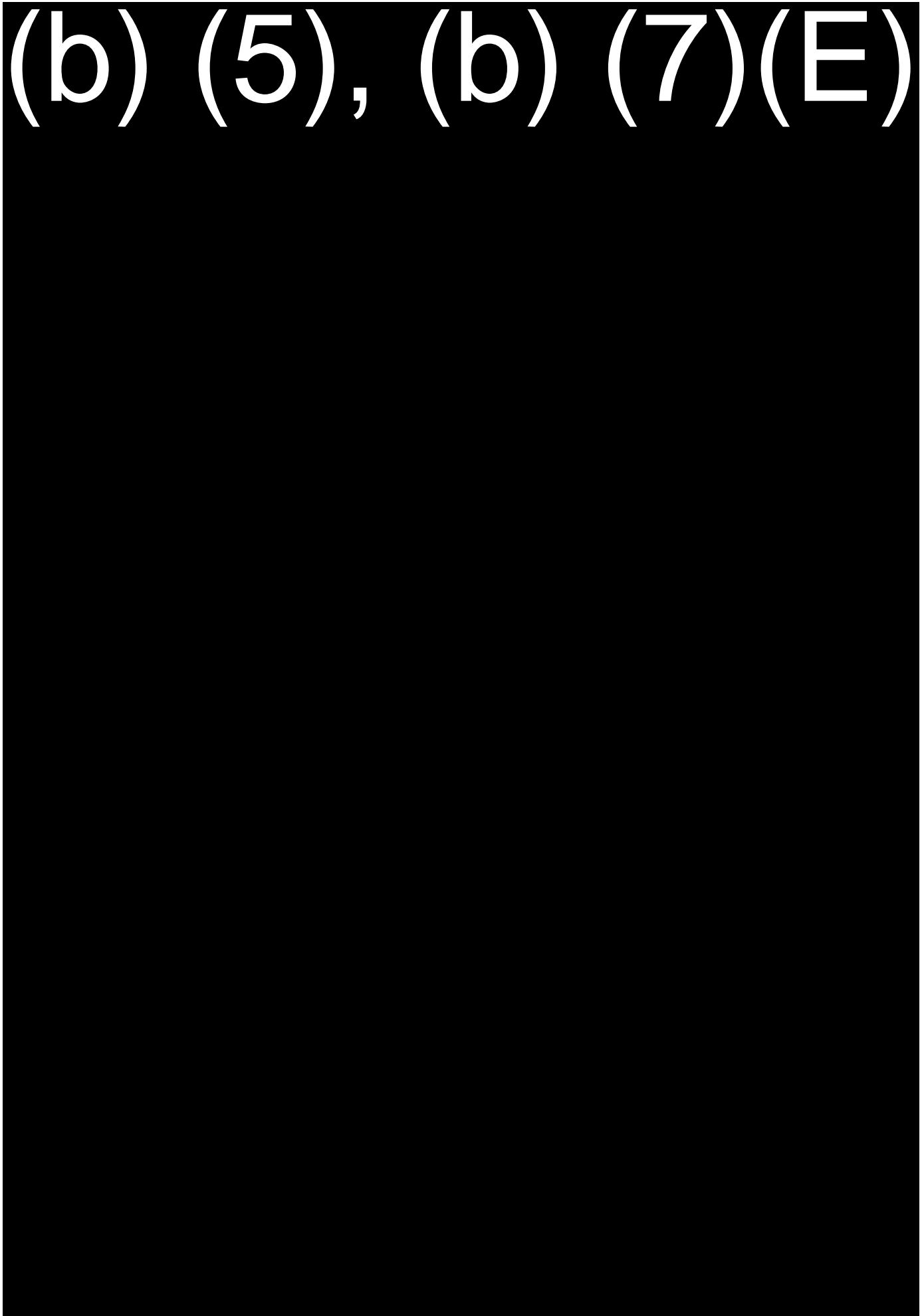




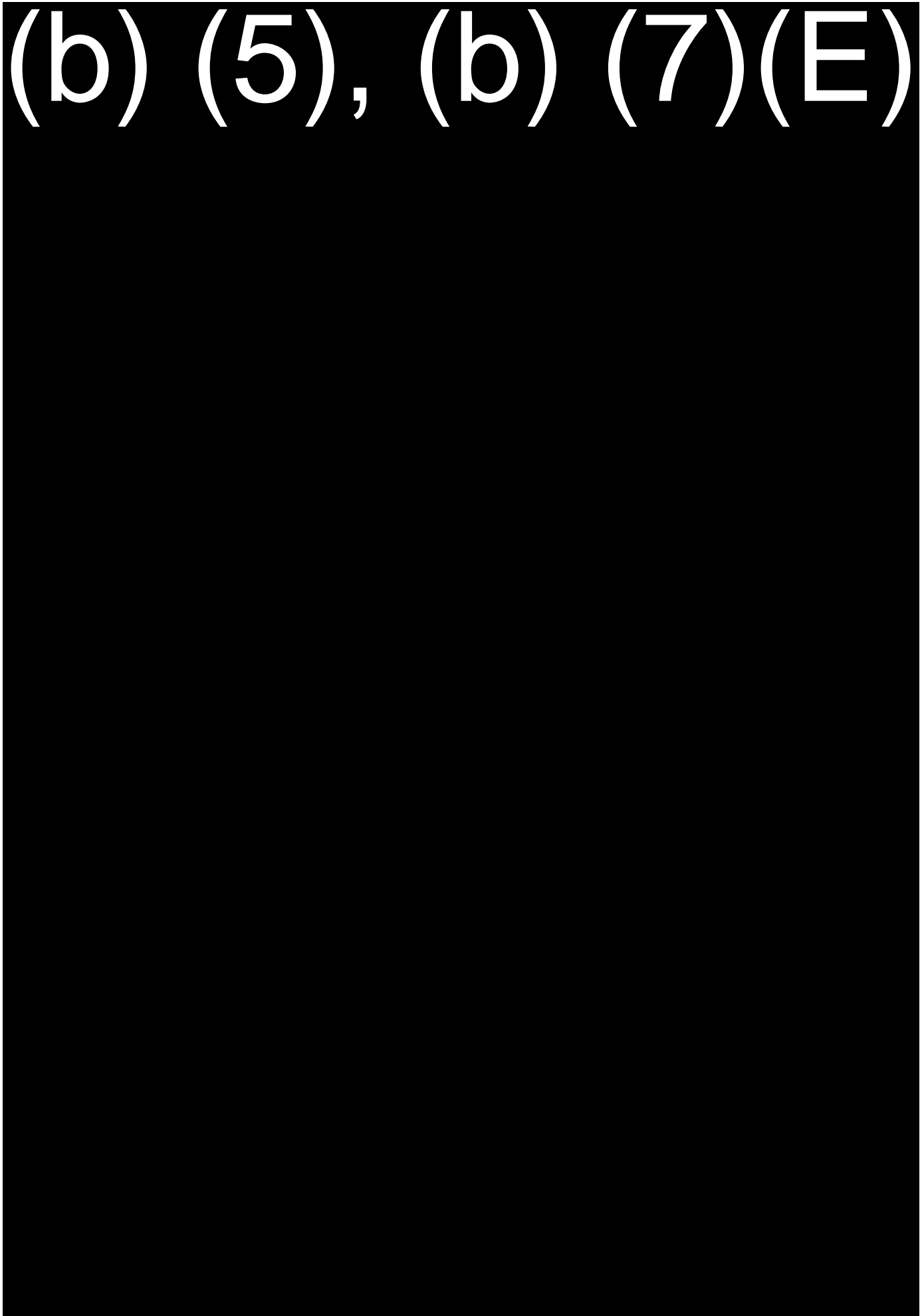
(b) (5), (b) (7)(E)



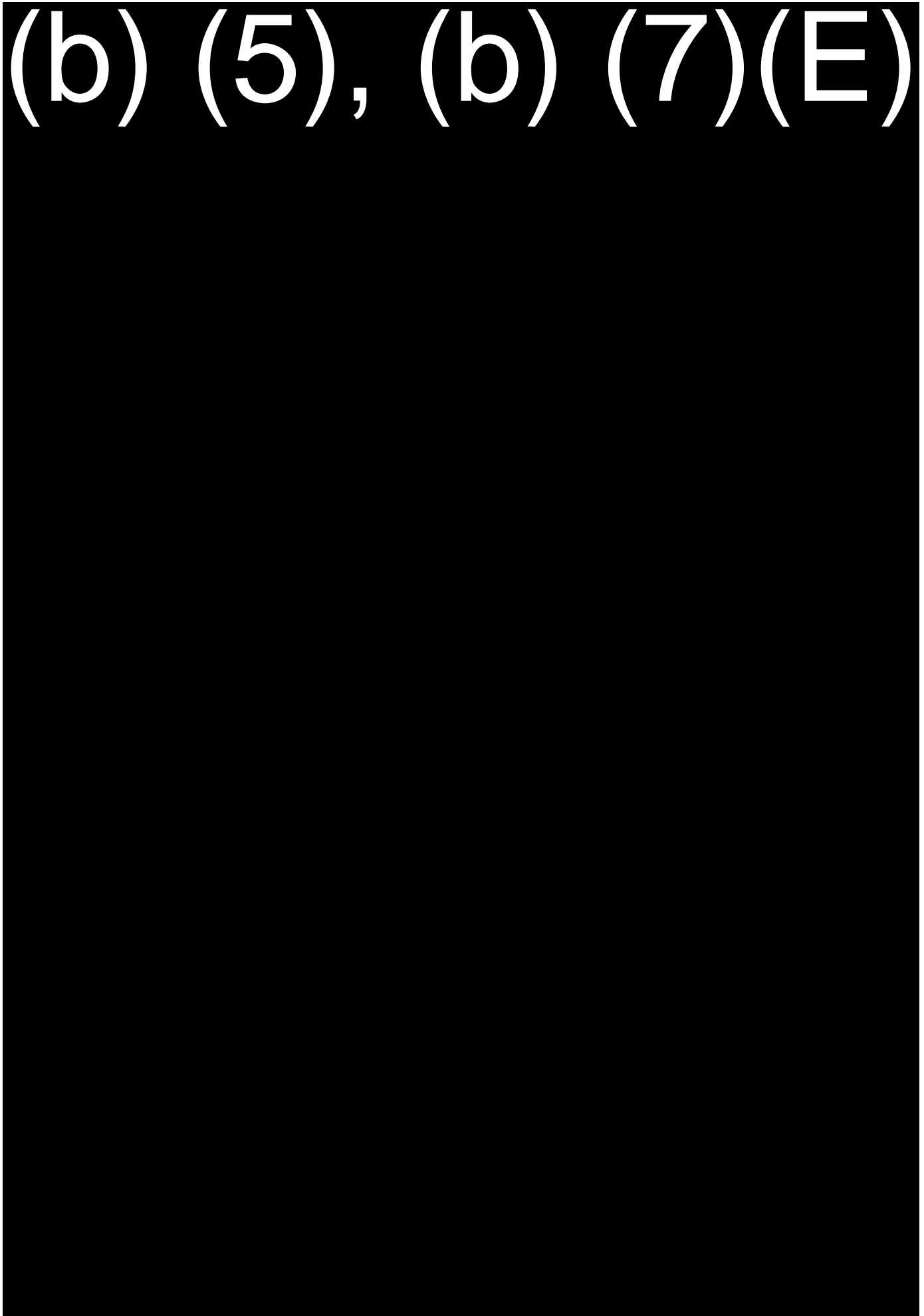
(b) (5), (b) (7)(E)



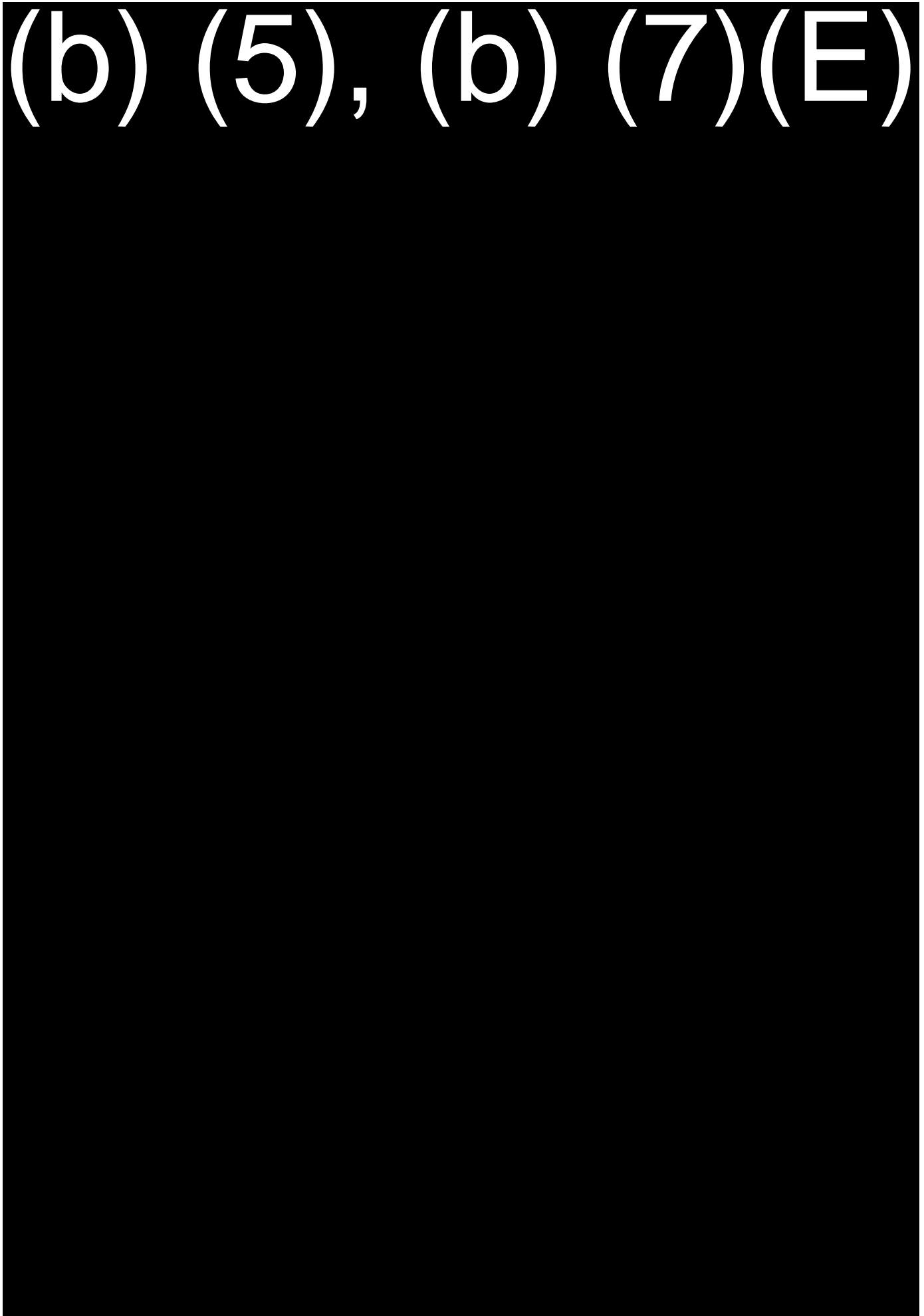
(b) (5), (b) (7)(E)



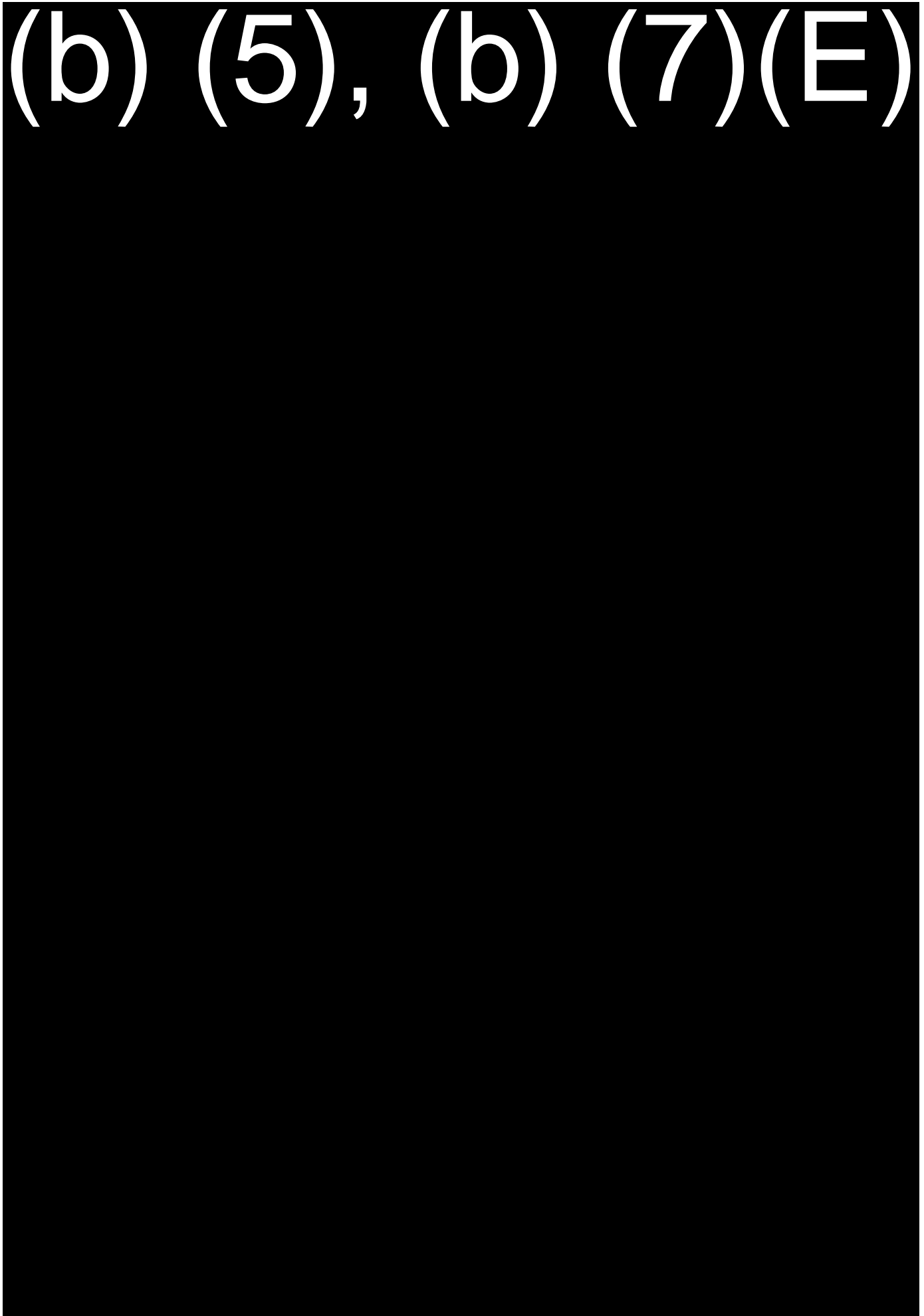
(b) (5), (b) (7)(E)



(b) (5), (b) (7)(E)

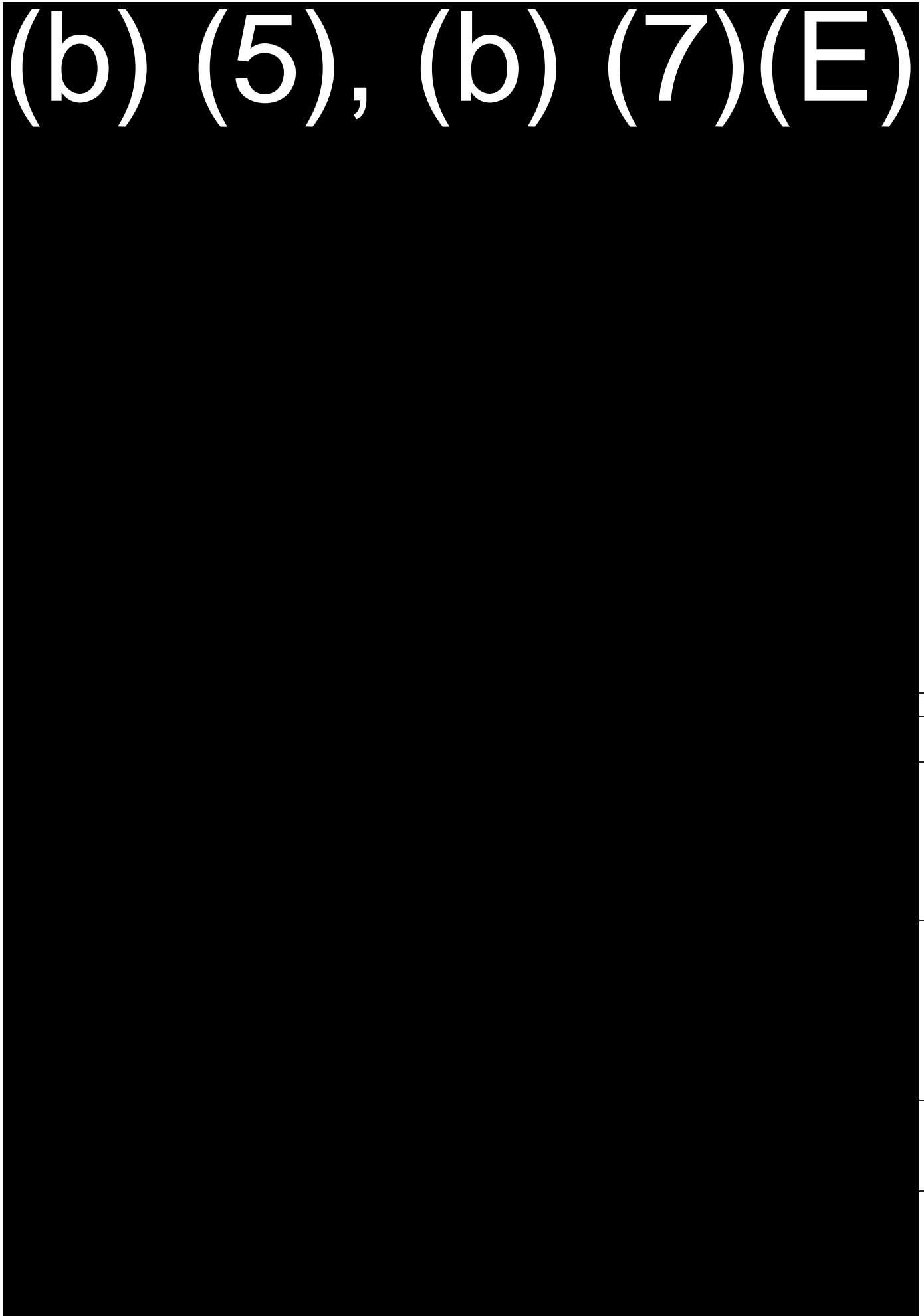


(b) (5), (b) (7)(E)



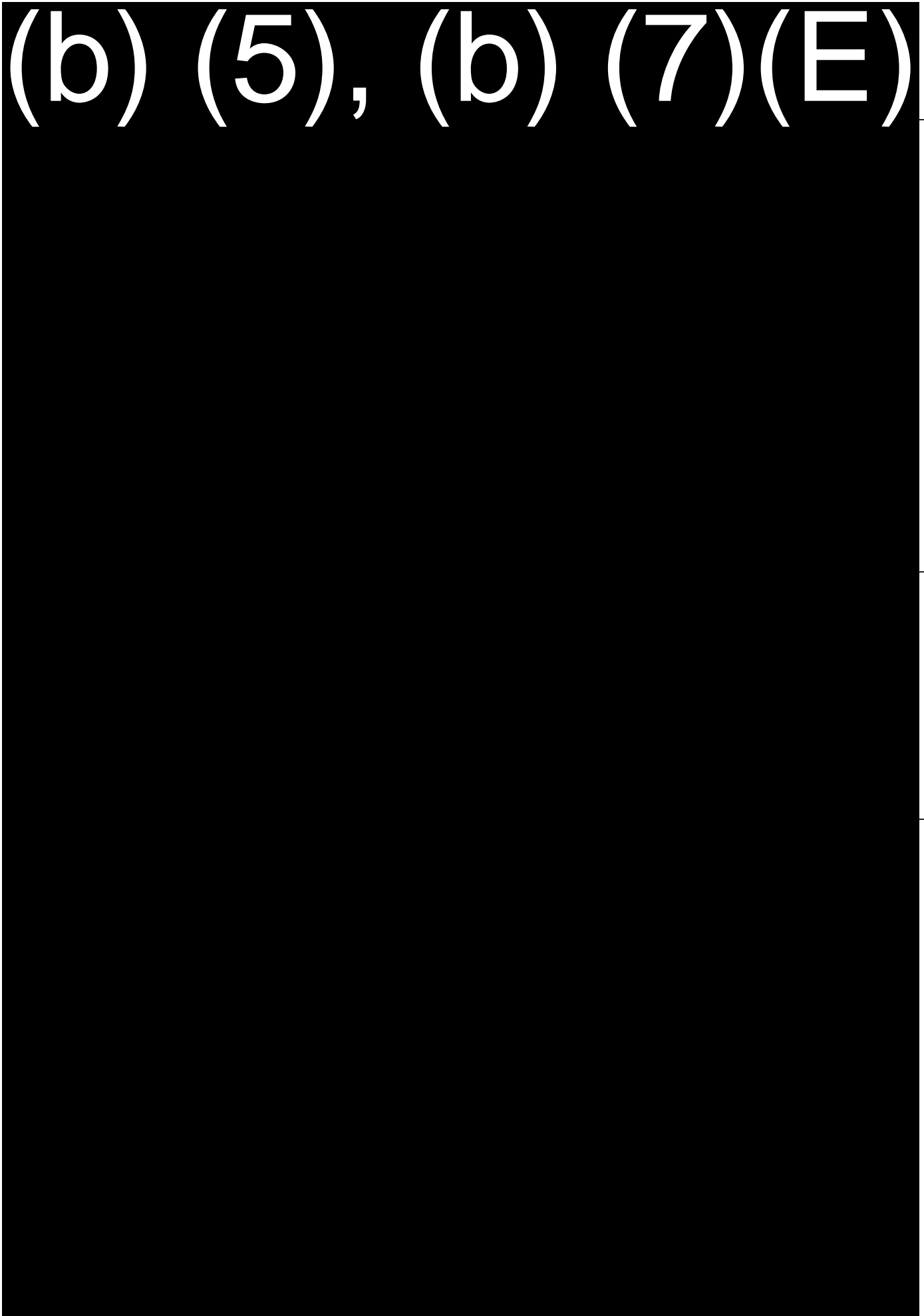


(b) (5), (b) (7)(E)







(b) (5), (b) (7)(E)



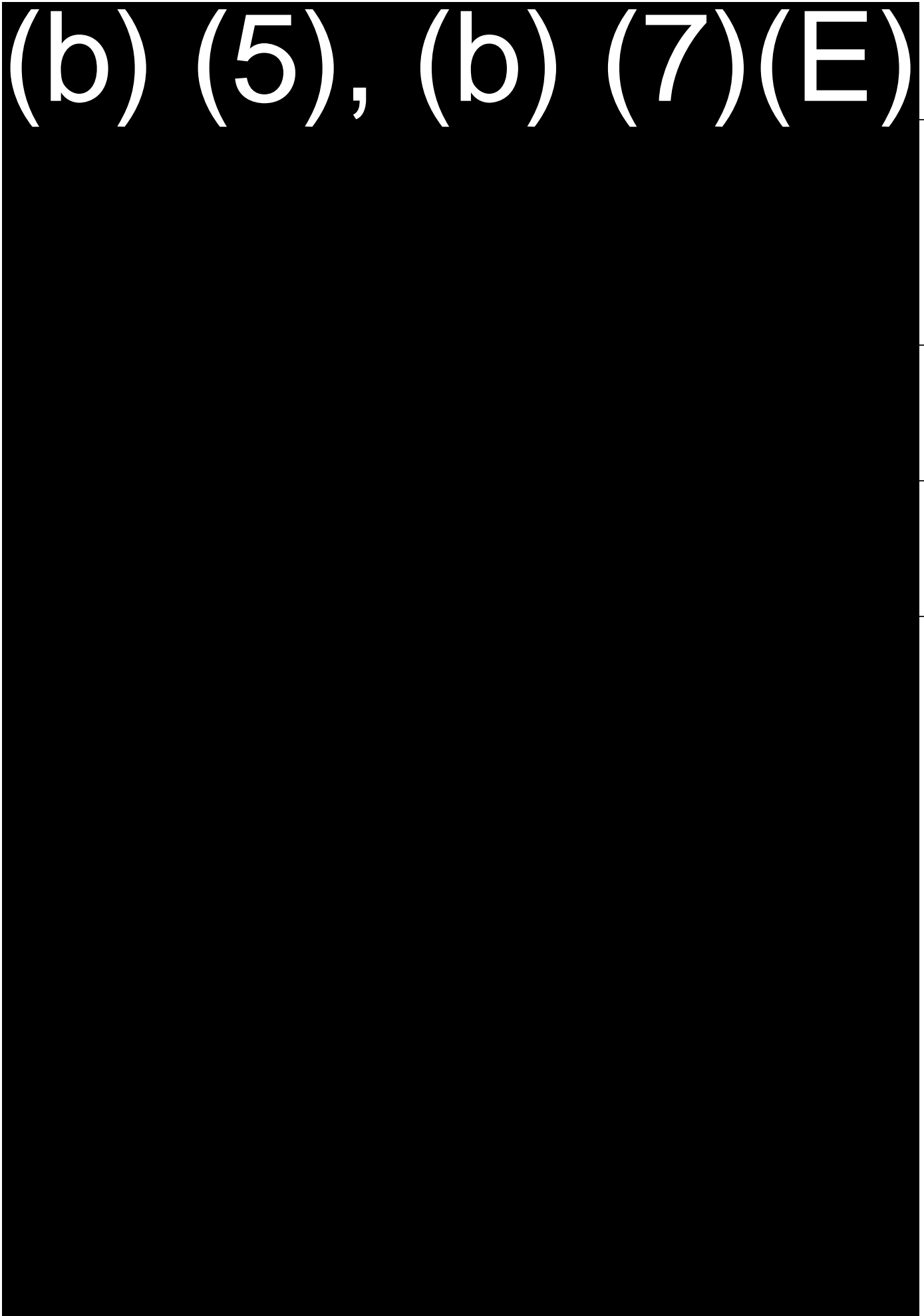
(b) (5), (b) (7)(E)



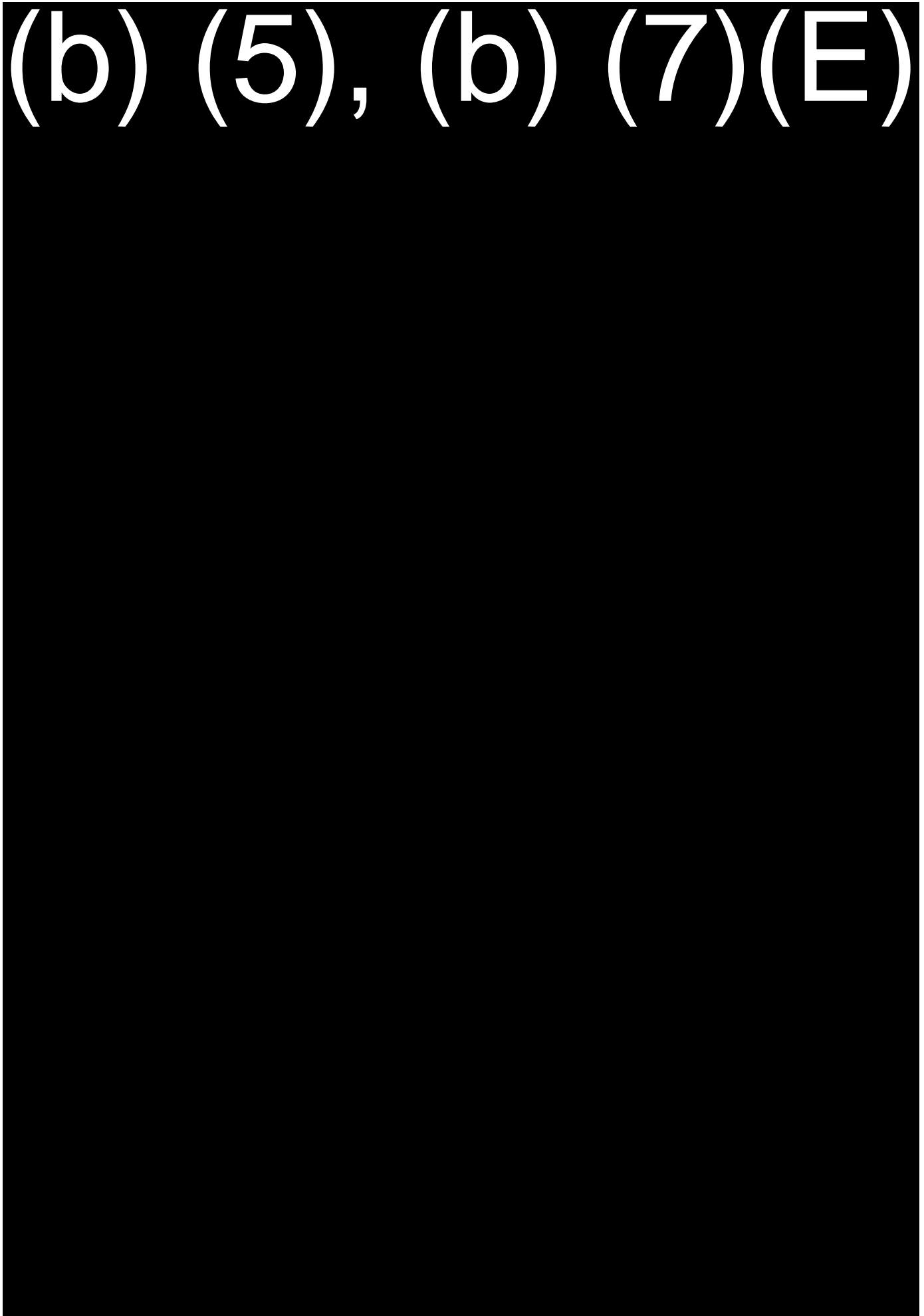
(b) (5), (b) (7)(E)



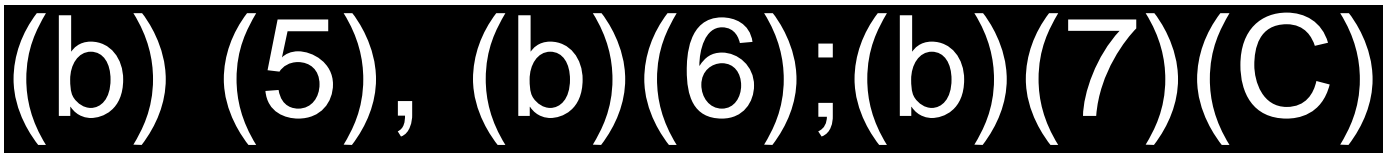
(b) (5), (b) (7)(E)



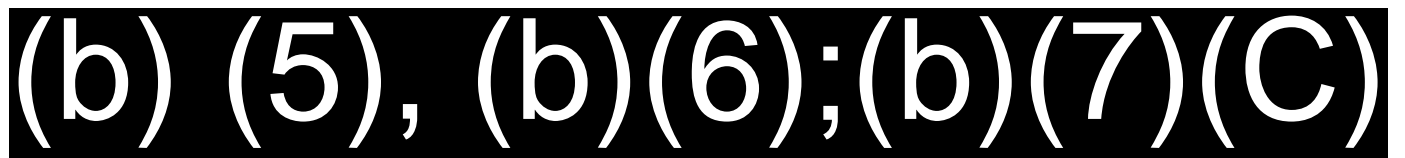
(b) (5), (b) (7)(E)



(b) (5), (b)(6);(b)(7)(C)



(b) (5), (b)(6);(b)(7)(C)

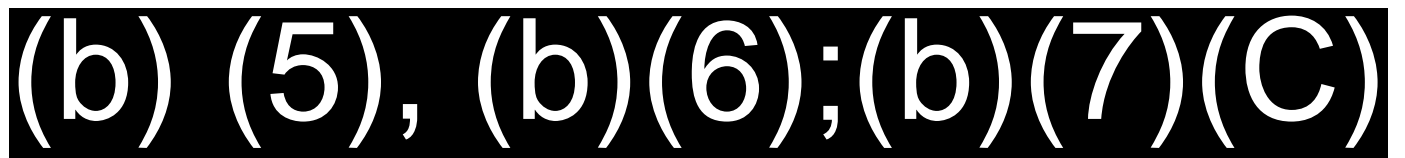


(b) (5), (b)(6);(b)(7)(C)

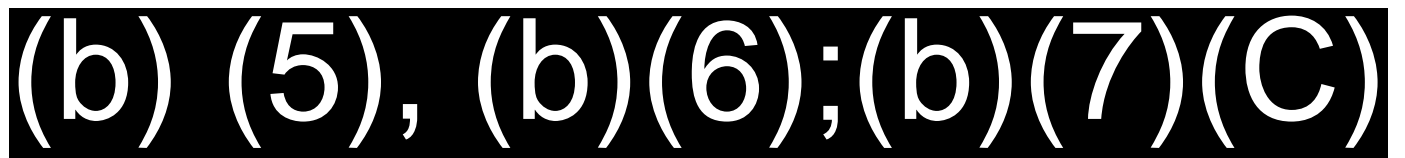




(b) (5), (b)(6);(b)(7)(C)



(b) (5), (b)(6);(b)(7)(C)









Data Date: 22-May-15			(b) (7)(E) Fence Replacement																								21-May-15						
Activity ID	Activity Name	OD	RD	BL Start	BL Finish	Start	Finish	Finish Variance	Total Float	May 2015				June 2015				July 2015				August 2015				September 2015				October 2015			
										03	10	17	24	31	07	14	21	28	05	12	19	26	02	09	16	23	30	06	13	20	27	04	11
DES1500	Congressional Notification																																
DES1510	Must Receive Funds																																
DES1520	Award Contract Documents																																
Construction																																	
Construction Contract																																	
Construction - RMS Contract																																	
CONS1	Contract Award																																
CONS1	Construction NTP Period																																
CONS1	Construction NTP Acknowledged																																
CONS1	Construction Start Date																																
CONS1	Contract																																
(b) (7)(E) Fence Replacement		(b) (5)		04-May-1	27-May-16	04-May-15 A	29-May-16	0	337																								
Project Management				06-May-1	18-Sep-15	06-May-15 A	22-Sep-15	-2	332																								
A1470	PDT Kick-Off Meeting	1	0	06-May-1	06-May-15	06-May-15 A	06-May-15 A	0																									
A2160	Draft PRD	10	0	07-May-15	15-May-15	07-May-15 A	15-May-15 A	0																									
A2180	Process PRD for Approval	5	0	18-May-15	22-May-15	18-May-15 A	22-May-15 A	0																									
A2170	Approve PRD	0	0		22-May-15		22-May-15 A	0																									
PMP																																	
A1430	Start PMP																																
A1440	Draft PMP																																
A1450	Process PMP for Approval																																
A1460	Approve PMP																																
IBWC Concurrence																																	
A2370	Brief IBWC on project scope & schedule																																
A2410	Obtain IBWC Concurrence																																
A2420	IBWC Concurrence Obtain																																
Real Estate		(b) (5)		04-May-1																													
A2340	ROE-S	0	0	04-May-1		04-May-15 A		0																									
IF additional Real Estate is Required		(b) (5)		04-May-1																													
A1500	Land Acquisition Authorized (Funding Provide	(b) (5)		04-May-1																													
A1540	Survey			04-May-15																													
A1550	Bureau of Land Management (BLM) Processing (Right of Way) ROW Application																																
A1560	Real Estate Certified																																
Environmental		(b) (5)		04-May-1																													
A1570	Environmental Planning Complete	0	0		04-May-15		04-May-15 A	0																									
A1660	Prepare and issue CATEX	(b) (5)		07-May-15																													
Design/Procurement				04-May-1																													
A2010	Receipt of Design Directive Authorization/Exe	0	0		04-May-15		04-May-15 A	0																									
A2190	AE SOW Development	5	0	04-May-15	08-May-15	04-May-15 A	19-May-15 A	-10																									
A1780	AE SOW Development Complete	0	0		08-May-15		19-May-15 A	-11																									
Remaining Level of Effort    Actual Level of Effort    Actual Work    Remaining Work    Critical Remaining Work    ♦    Milestone																				Page 4 of 5													





**From:** (b) (6), (b) (7)(C)  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** DRAFT White Paper: PF225 Open Condemnations in RGV  
**Date:** Friday, March 17, 2017 5:40:44 PM  
**Attachments:** [PF225 - Open Condemnations in RGV\\_03-17-17.docx](#)

---

(b) (6), (b) (7)(C)

Per our discussion, I have framed up the attached white paper, which we're working up for CBP/BP leadership's edification.

(b) (6), (b) (7)(C) will look it over Monday.

FYI - I haven't attached the list of open cases yet. I'll knock it out first thing Monday morning.

Finally, this is a three-pager, not a one-pager. ☺

So, we can review it together whenever you're free – perhaps in Fort Worth next Wednesday; I know your Monday is slammed.

I believe the narrative is explanatory and helpful for anyone to easily follow and understand – i.e. non SME.

Once you get a chance to review it, you can tell me which areas need to be eliminated or reduced.

FYI - (b) (5)

Have a great weekend!

Very Respectfully,

(b) (6), (b) (7)(C), **MBA PMP**  
Real Estate Program Manager  
LMI Government Consulting  
Border Patrol Air and Marine  
Program Management Office  
Facilities Management and Engineering  
U.S. Customs and Border Protection

Blackberry: (b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C)

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Border Patrol's proud legacy.*



(b) (5)

(b) (5)

(b) (5)

(b) (5)



**Subject:** RE: CIR PMP Tag UP

All

Attached is the current draft of the PMP for the new fence program. (b) (5), (b)(6);(b)(7)(C)

[REDACTED]  
[REDACTED]  
[REDACTED]  
[REDACTED]. The document is still a work in progress but I feel it represents about a 90% solution. Please let me know if you have any questions or concerns.

Best

(b) (5), (b) (7)(C)

---

**From:** (b) (6)

**Sent:** Friday, August 19, 2016 12:50 PM

**To:** (b) (6), (b) (7)(C)

[REDACTED]  
[REDACTED]  
[REDACTED]  
[REDACTED] (b) (6) (b) (6)  
[REDACTED] (b) (6)

**Subject:** RE: CIR PMP Tag UP

All

Attached is our first pass at the Program Management Plan. Please note that the environmental section as well as a couple of other sections need to be revised (b) (5)

[REDACTED]

(b) (6), (b) (7)(C), P.E.

Program Director

Resource Management Division

## **LMI**

7940 Jones Branch Drive

McLean, VA 22102

Office: (b) (6), (b) (7)(C)

Cell: (b) (6), (b) (7)(C)

*Complex Problems. Practical Solutions.*

[www.lmi.org](http://www.lmi.org)

-----Original Appointment-----

**From:** (b) (6), (b) (7)(C)

**Sent:** Tuesday, August 02, 2016 8:15 AM

**To:** (b) (6), (b) (7)(C)

(b) (6)

(b) (6)

**Subject:** CIR PMP Tag UP

**When:** Friday, August 19, 2016 1:00 PM-2:00 PM (UTC-05:00) Eastern Time (US & Canada).

**Where:** Skype Meeting

---

→ [Join Skype Meeting](#)

This is an online meeting for Skype for Business, the professional meetings and communications app formerly known as Lync.

Join by phone

(b) (7)(E) National)  
(b) (7)(E) National)

English (United States)

English (United States)

[Find a local number](#)

Conference ID: (b) (7)(E)

[Forgot your dial-in PIN?](#) | [Help](#)

**From:** (b) (6), (b) (7)(C)  
**To:** (b) (6); (b) (6), (b) (7)(C); (b) (6)  
**Cc:** (b) (6), (b) (7)(C); (b) (6); (b) (6), (b) (7)(C)  
**Subject:** RE: Special Assignment....ANAPRA Fence Repair Schedule & Milestone Development. (UNCLASSIFIED)  
**Date:** Tuesday, May 05, 2015 12:24:00 PM

---

Yes (b) (7)(E) is new fencing (vs. replacement) and not included in this project

-----Original Message-----

**From:** (b) (6)  
**Sent:** Tuesday, May 05, 2015 11:03 AM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C); (b) (6); (b) (6), (b) (7)(C) (b) (6)  
**Subject:** RE: Special Assignment....ANAPRA Fence Repair Schedule & Milestone Development. (UNCLASSIFIED)

Classification: UNCLASSIFIED

Caveats: NONE

All, clarification needed:

(b) (5), (b) (7)(E)

(b) (6)

(b) (6)  
Western Region Program Manager  
ECSO, TI Branch  
USACE Fort Worth District  
office (b) (6)  
bb (b) (6)

-----Original Message-----

**From:** (b) (6), (b) (7)(C)  
**Sent:** Tuesday, May 05, 2015 8:59 AM  
**To:** (b) (6); (b) (6), (b) (7)(C); (b) (6)  
**Cc:** (b) (6), (b) (7)(C); (b) (6); (b) (6), (b) (7)(C)  
**Subject:** [EXTERNAL] RE: Special Assignment....ANAPRA Fence Repair Schedule & Milestone Development. (UNCLASSIFIED)

(b) (5), (b) (6); (b) (7)(C)



(b) (5)

Very Respectfully,

(b) (6), (b) (7)(C), MBA PMP

Real Estate Program Manager

LMI Government Consulting

Border Patrol Facilities & Tactical Infrastructure Program Management Office Facilities Management and Engineering U.S. Customs and Border Protection

Blackberry: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

Excel as a trusted strategic partner enhancing Border Patrol's proud legacy.

-----Original Message-----

From: (b) (6)

Sent: Tuesday, May 05, 2015 9:54 AM

To: (b) (6), (b) (7)(C)

Cc: (b) (6), (b) (7)(C); (b) (6); (b) (6), (b) (7)(C) (b) (6)

Subject: RE: Special Assignment....ANAPRA Fence Repair Schedule & Milestone Development.  
(UNCLASSIFIED)

Classification: UNCLASSIFIED

Caveats: NONE

Ok, thanks (b) (6), (b) (7)(C) (b) (5), (b) (6);(b) (7)(C)

(b) (6)

(b) (6)

Western Region Program Manager

ECSO, TI Branch

USACE Fort Worth District

office (b) (6)

bb (b) (6)

-----Original Message-----

From: (b) (6), (b) (7)(C)

Sent: Tuesday, May 05, 2015 8:51 AM

To: (b) (6); (b) (6), (b) (7)(C)

Cc: (b) (6), (b) (7)(C); (b) (6); (b) (6), (b) (7)(C) (b) (6)

Subject: [EXTERNAL] RE: Special Assignment....ANAPRA Fence Repair Schedule & Milestone Development.  
(UNCLASSIFIED)

No need to dig in, I can tell you what's going on with Rights of Entry.

(b) (5)

(b) (5)

Hope that helps...

Very Respectfully,

(b) (6), (b) (7)(C), MBA PMP

Real Estate Program Manager

LMI Government Consulting

Border Patrol Facilities & Tactical Infrastructure Program Management Office Facilities Management and Engineering U.S. Customs and Border Protection

Blackberry: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

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-----Original Message-----

From: (b) (6)

Sent: Tuesday, May 05, 2015 9:46 AM

To: (b) (6), (b) (7)(C)

Cc: (b) (6), (b) (7)(C); (b) (6); (b) (6), (b) (7)(C)

Subject: RE: Special Assignment....ANAPRA Fence Repair Schedule & Milestone Development.  
(UNCLASSIFIED)

Classification: UNCLASSIFIED

Caveats: NONE

(b) (5)

(b) (6)

(b) (6)

Western Region Program Manager

ECSO, TI Branch

USACE Fort Worth District

office (b) (6)

bb (b) (6)

-----Original Message-----

From: (b) (6), (b) (7)(C)

Sent: Tuesday, May 05, 2015 8:33 AM

To: (b) (6), (b) (7)(C); (b) (6); (b) (6), (b) (7)(C)

Cc: (b) (6), (b) (7)(C); (b) (6); (b) (6), (b) (7)(C)

Subject: [EXTERNAL] RE: Special Assignment....ANAPRA Fence Repair Schedule & Milestone Development.  
(UNCLASSIFIED)

(b) (5)

Regards,

(b) (6), (b) (7)(C), DM, PMP

Sr. Program Management Consultant (Scheduling) Business Operations Division

E3 Federal Solutions, LLC

Border Patrol Facilities and Tactical Infrastructure Program Management Office Facilities Management and Engineering

Office: (b) (6), (b) (7)(C)

Mobile: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

-----Original Message-----

From: (b) (6), (b) (7)(C)

Sent: Tuesday, May 05, 2015 9:18 AM

To: (b) (6), (b) (7)(C)

Cc: (b) (6), (b) (7)(C); (b) (6); (b) (6), (b) (7)(C)

Subject: RE: Special Assignment....ANAPRA Fence Repair Schedule & Milestone Development.  
(UNCLASSIFIED)

Good morning All,

Here are my 2 cents on the schedule!

(b) (5), (b)(6);(b)(7)(C)

Regards,

(b) (6), (b) (7)(C), DM, PMP

Sr. Program Management Consultant (Scheduling) Business Operations Division

E3 Federal Solutions, LLC

Border Patrol Facilities and Tactical Infrastructure Program Management Office Facilities Management and Engineering

Office: (b) (6), (b) (7)(C)

Mobile: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

-----Original Message-----

From: (b) (6), (b) (7)(C)  
Sent: Monday, May 04, 2015 9:04 PM  
To: (b) (6), (b) (7)(C);

(b) (6), (b) (7)(C)  
Cc: (b) (6), (b) (7)(C); (b) (6); ELLEDGE; (b) (6)  
(b) (6), (b) (7)(C)

Subject: RE: Special Assignment....ANAPRA Fence Repair Schedule & Milestone Development.  
(UNCLASSIFIED)

(b) (5), (b)(6);(b)(7)(C)

-----Original Message-----

From: (b) (6)  
Sent: Monday, May 04, 2015 7:05 AM  
To: (b) (6), (b) (7)(C)

(b) (6)  
Cc: (b) (6), (b) (7)(C); (b) (6); (b) (6), (b) (7)(C)

Subject: RE: Special Assignment....ANAPRA Fence Repair Schedule & Milestone Development.  
(UNCLASSIFIED)

Classification: UNCLASSIFIED  
Caveats: NONE

(b) (5)

(b) (6)

(b) (6)  
Western Region Program Manager  
ECSO, TI Branch  
USACE Fort Worth District  
office (b) (6)  
bb (b) (6)

-----Original Message-----

From: (b) (6), (b) (7)(C)  
Sent: Monday, May 04, 2015 8:54 AM

To: (b) (6); (b) (6), (b) (7)(C)  
(b) (6)  
Cc: (b) (6), (b) (7)(C); (b) (6); (b) (6), (b) (7)(C)

Subject: [EXTERNAL] RE: Special Assignment....ANAPRA Fence Repair Schedule & Milestone Development.  
(UNCLASSIFIED)

Just so that we are on the same page....

High Risk Items as of today to the schedule...

- 1.
- 2.
- 3.
- 4.

(b) (5)

Thoughts??

From: (b) (6) [1]

Sent: Monday, May 04, 2015 9:43 AM

To: (b) (6), (b) (7)(C)

Cc: (b) (6), (b) (7)(C); (b) (6); (b) (6), (b) (7)(C)

Subject: RE: Special Assignment....ANAPRA Fence Repair Schedule & Milestone Development.  
(UNCLASSIFIED)

Classification: UNCLASSIFIED

Caveats: NONE

(b) (6), (b) (7)(C)

(b) (5), (b)(6);(b)(7)(C)

Sound like the right track?

(b) (6)

(b) (6)

Western Region Program Manager

ECSO, TI Branch

USACE Fort Worth District

office (b) (6)

bb (b) (6)

From: (b) (6), (b) (7)(C)

Sent: Friday, May 01, 2015 5:49 PM

To: (b) (6), (b) (7)(C); (b) (6); (b) (6), (b) (7)(C)

Cc: (b) (6); (b) (6), (b) (7)(C);  
(b) (6); (b) (6), (b) (7)(C)

Subject: [EXTERNAL] Special Assignment....ANAPRA Fence Repair Schedule & Milestone Development.  
Importance: High

(b) (6), (b) (7)(C):

(b) (5), (b)(6);(b)(7)(C)

(b) (5), (b)(6);(b)(7)(C)

Thank you and I look forward to working with all of you.

If you have any questions, please do contact me.

Regards,

(b) (6), (b) (7)(C), CBM, PMP

Tactical Infrastructure (TI)

CBP-OA-FM&E BPFTI

(b) (6), (b) (7)(C) (Cell)

(b) (6), (b) (7)(C) (Office)

Washington, D.C. 20004

Classification: UNCLASSIFIED  
Caveats: NONE

Classification: UNCLASSIFIED  
Caveats: NONE

Classification: UNCLASSIFIED  
Caveats: NONE

Classification: UNCLASSIFIED  
Caveats: NONE

Classification: UNCLASSIFIED  
Caveats: NONE